

23 June 2022

Personal details removed for proactive release

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Wellington 6160
New Zealand

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OIA 28031

Tēnā koe Personal details removed for proactive release

I refer to your letter of 12 April 2022 which you request the following under the Official Information Act 1982 (OIA):

Please find attached 2017 correspondence from the WEF to the PM of Australia re proposals to establish a Global Cyber Centre.

Please provide information to show any correspondence:

- A. by or on behalf of the NZ government or Crown and the WEF on this issue*
- B. any analysis for the NZ government or Crown about the risks, benefits, costs etc of NZ being part of a Global Cyber Centre*
- C. any information about meetings, actions taken in response and/ or progress towards establishing a Global Cyber Centre.*
- D. any other correspondence between the NZ Government or Crown representatives and the WEF on any other topics since 1 Jan 2017.*

On 11 May 2022, we wrote to you to advise that in our initial scoping exercise we found that point D of your request, as framed, captured a large number of documents, the majority of which are invitation letters to attend the World Economic Forum (WEF) Annual Meeting and other events, along with letters accepting or declining these invitations. On 11 May 2022, you replied advising:

I'm keen to better understand the extent of the influence of the WEF on NZ leaders and NZ policies.

I don't necessarily need a multiple copies of the same invitation to WEF events.

Perhaps you could provide one copy of each invitation plus any agenda, and acceptances plus copies of any other correspondence with WEF

Please find below the responses to parts A–C of your request:

- A) The Ministry of Foreign Affairs and Trade (the Ministry) has no record of correspondence relating to the establishment of a WEF Global Cyber Centre.
- B) New Zealand is not part of a WEF Global Cyber Centre, and the Ministry has not conducted any analysis regarding the risks, benefits or costs of being part of it.

- C) Likewise, the Ministry does not hold any information or record of any meetings or actions relating to the establishment of a WEF Global Cyber Centre.

Accordingly, parts A, B and C of your request are refused under section 18(e) of the OIA, as the information you have requested does not exist.

For part D of your request, we have, as per your request, provided one copy of each invitation received. Other invitees are specified below:

- Invitations to the 2022 Annual Meeting were also received by Minister for Trade and Export Growth, the Ministers of Foreign Affairs, and Energy and Resources.
- An invitation to the 2020 Annual Meeting was also received by the Prime Minister.
- Invitations to 2019 Summer Meeting in Davos were also received by the, then Ministers of Regional Economic Development, Energy and Resources, and Immigration.
- An invitation to the 2019 Annual Meeting was also received by the, then Minister for Trade and Export Growth.
- Invitations to 2018 Summer Meeting in Davos were also received by the, then Ministers of Transport, Agriculture and Broadcasting, Communications and Digital Media.
- An invitation to the 2017 ASEAN Meeting was also received by the, then Minister of Trade.

The information relevant to your request is attached. We have withheld some information under the following sections of the OIA:

- 6(a): to avoid prejudicing the security or defence of New Zealand or the international relations of the New Zealand Government;
- 6(b)(ii): to protect the passing of information from an international organisation on a confidential basis (in this case, a list of potential invitees provided in confidence by the World Economic Forum);
- 9(2)(a): to protect individuals' privacy; and
- 9(2)(ba): to protect the supply of confidential information by another party.

Where the information has been withheld under section 9 of the OIA, we have identified no public interest in releasing the information that would override the reasons for withholding it.

Please note that we may publish this letter (with your personal details redacted) and enclosed documents on the Ministry's website.

If you have any questions about this decision, you can contact us by email at: DM-ESD@mfat.govt.nz. You have the right to seek an investigation and review by the Ombudsman of this decision by contacting www.ombudsman.parliament.nz or freephone 0800 802 602.

Nāku noa, nā

A handwritten signature in blue ink, appearing to read 'Julie-Anne Lee', with a stylized flourish at the end.

Julie-Anne Lee
for Secretary of Foreign Affairs and Trade



PRIME MINISTER
TE PIRIMIA

07 APR 2022

Professor Klaus Schwab
Founder and Executive Chairman
World Economic Forum
91-93 route de la Capite
CH1223 Cologny/Geneva
SWITZERLAND

Dear Professor Schwab

Thank you for the invitation to attend the World Economic Forum Annual Meeting 2022.

I am sorry that other commitments prevent me from taking up the opportunity. I enjoyed participating in the WEF Annual Meeting 2019 which demonstrated to me the valuable contribution the World Economic Forum makes to global dialogue on important issues.

Engaging with the World Economic Forum remains a priority for New Zealand, and I am pleased that Minister of Trade and Export Growth Hon Damien O'Connor had the opportunity to meet with WEF President Brende while visiting Geneva in March.

Yours sincerely

Rt Hon Jacinda Ardern
PRIME MINISTER

Børge Brende
President

H.E. Mr David Parker
Attorney-General; Minister of Economic Development, Minister for the Environment and Minister
for Trade and Export Growth
Ministry of Foreign Affairs and Trade of New Zealand
P.O. Box : 6160
Wellington 6160
New Zealand

12 April 2019
lifo/pso

Dear Minister,

I am pleased to invite you to the 13th World Economic Forum Annual Meeting of the New Champions, which will take place in Dalian, People's Republic of China, from 1 to 3 July 2019 in close cooperation with the Chinese Government and its National Development and Reform Commission (NDRC).

This foremost global platform will bring together the world's most entrepreneurial companies and start-ups, along with established multinationals and government leaders, under the theme of Leadership 4.0: Succeeding in a New Era of Globalization.

The programme will explore entrepreneurial and industry opportunities to accelerate the benefits of science, technology and innovation for Asia and the world at a time when leaders are faced with global geo-economic shifts and the systemic impact of the Fourth Industrial Revolution.

The meeting will provide you with an opportunity to interact with leading policy-makers and businesses from one of New Zealand's largest trading partners. Participants would also be interested in hearing your perspectives on how New Zealand is taking a leading role in reforming the multilateral trade framework.

The Forum will work closely with your office to design a special agenda that is tailored to your needs and meets your strategic interests. I look forward to welcoming you in Dalian.

Yours sincerely,



Professor Klaus Schwab
Founder and Executive Chairman

The Rt Hon. Jacinda Ardern
Prime Minister of New Zealand
Government of New Zealand
P.O. Box : Private Bag 18041
Wellington 6160
New Zealand

17 March 2022
sabr/pso

Dear Prime Minister,

Following up on my earlier invitation, I would like to update you on the World Economic Forum Annual Meeting 2022, which will take place in Davos-Klosters, Switzerland, from 22 to 26 May, under the new theme of History at a Turning Point: Government Policies and Business Strategies.

The Annual Meeting 2022 will convene amid the most consequential geopolitical, geo-economic and public health moment of the past three decades. To find a way forward, leaders must come together to take stock and map a course of action that will serve humanity collectively. The Annual Meeting will bring together over 2,000 leaders and experts from around the world, all committed to the "Spirit of Davos": improving the state of the world.

New Zealand's efforts to keep its citizens safe and supported throughout the pandemic have been inspiring. Your leadership to drive inclusiveness and strengthen multilateralism continues to serve as a powerful example to the rest of the world. As global leaders convene to chart a new course for the global economy in May, your active participation will be highly anticipated.

The meeting will be an important opportunity for purpose-driven dialogue that serves as a starting point for a new era of global cooperation. The Forum will work closely with your office to design an agenda for you that is of the greatest impact and relevance.

I truly look forward to welcoming you personally in Davos.

Yours sincerely,



Prime Minister

MP for Mt Albert

Minister for Arts, Culture & Heritage

Minister for National Security & Intelligence

Minister for Child Poverty Reduction



Professor Klaus Schwab
Executive Chair, World Economic Forum
91-93 route de la Capite
CH-1223 Cologny/Geneva
SWITZERLAND

18 FEB 2020

Dear Professor Schwab

Thank you for the invitation to attend the inaugural Global Technology Governance Summit in San Francisco in April, and deliver a special address.

I am sorry that other commitments prevent me from taking up the opportunity. This new Summit is an exciting and important addition to the WEF calendar. Like you, I believe we need genuine and effective multistakeholder collaboration to shape the design and deployment of new technologies, so they reach potential in improving the well-being of people and communities.

New Zealand Ministers Hon Kris Faafoi and Hon James Shaw have recently jointly accepted a position on the WEF's Global AI Council. New Zealand is also working with the Centre for the Fourth Industrial Revolution and Salesforce on a project, "Reimagining Regulation for the Age of AI. New Zealand looks forward to showcasing that work at the Summit.

Yours sincerely

s6(a)

A large, stylized handwritten signature in black ink, belonging to Rt Hon Jacinda Ardern.

Rt Hon Jacinda Ardern
PRIME MINISTER

Professor Klaus Schwab
Founder and Executive Chairman

The Rt Hon. Jacinda Ardern
Prime Minister of New Zealand
New Zealand Government
P.O. Box : Private Bag 18041
Wellington 6160
New Zealand

29 January 2020
sis/wmu

Dear Prime Minister,

We missed you greatly at the World Economic Forum Annual Meeting in Davos last week. Given your leadership, I am pleased to invite you to the inaugural World Economic Forum Global Technology Governance Summit, which will take place in San Francisco, USA, on 21 and 22 April 2020.

Building on the Forum's pioneering work on the Fourth Industrial Revolution, the meeting will bring together top decision-makers from government, business and civil society, as well as from start-ups and academia, to help scale human-centred approaches to technology governance at a pivotal time for global cooperation.

Participants would highly value your vision presented at a special address during the summit. It would be a unique opportunity to set out your thoughts on the impact of new technologies to underpin the transformation of industry and society, as well as the role of multistakeholder actors in shaping a positive and enriching trajectory for the Fourth Industrial Revolution worldwide.

Through your championing of the Christchurch Call, New Zealand has showcased how the international community can come together to form responsible approaches to ensuring the safety of society without comprising fundamental rights. Under your leadership, New Zealand has also taken on a pro-active role to develop new policies and protocols for artificial intelligence and data policy. I therefore believe such an address during the inaugural Global Technology Governance Summit would deliver a powerful message on the role of cooperation and tolerance in a world grappling with technological disruption. It would also give you the opportunity to showcase how countries can shape the architecture of the Fourth Industrial Revolution.

The Forum will work closely with your office over the coming months to build a personalized agenda that considers your evolving priorities.

Yours sincerely,

Global Technology Governance Summit 2020

COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

San Francisco, USA 21-22 April

An urgent need for public-private collaboration

The world is experiencing the Fourth Industrial Revolution, in which data has arguably become the world's most valuable resource. In this context, technologies such as artificial intelligence, blockchain, drones, gene editing and the internet of things could lift communities out of poverty, cure diseases and restore balance to our oceans and natural ecosystems. Or, they could exacerbate economic inequality, job displacement, environmental degradation and societal tensions. Public-private collaboration is key to making the right choices for future generations.

Governments must contend with stewarding rapid technological advances. Companies must contend with the societal impact of their innovations. Both must address an urgent need for a faster, more agile approach to governing emerging technologies and the business models they enable. They must also face a broad range of security issues. From Europe's General Data Protection Regulation to the G20's Data Free Flow with Trust (DFFT) framework, leaders are navigating an increasingly complex patchwork of global policies rife with uncertainty. Collaboration is key to setting the right future course.

Shaping the Fourth Industrial Revolution

The World Economic Forum launched the [Centre for the Fourth Industrial Revolution \(C4IR\) Global Network](#) to shape the development and application of emerging technologies for the benefit of humanity. Over the past two years, the Network has developed and implemented innovative policy frameworks and governance protocols with more than 30 government partners, 150 companies and other leading institutions through its offices in the United States, China, India and Japan. It has also launched affiliate centres in Colombia, Israel and the United Arab Emirates with new affiliates in Europe, Africa, Latin America and Asia coming on board in 2020.

The Inaugural Global Technology Governance Summit (GTGS) will convene these key stakeholders at the Forum's Centre for the Fourth Industrial Revolution at the Presidio of San Francisco. The GTGS aims to be the foremost global multistakeholder gathering dedicated to ensuring the responsible design and deployment of emerging technologies through public-private collaboration.

The summit will enable leaders from government, industry, science and civil society to:

- Work on the responsible design and deployment of emerging technologies
- Learn about innovative and effective approaches to technology governance
- Engage with coalitions and initiatives innovating at the global, national and municipal levels
- Develop policies and protocols with the C4IR Global Network
- Discuss the risks and opportunities of Fourth Industrial Revolution technologies with leading innovators and technologists from Silicon Valley and around the world

Key stakeholders

The Forum will convene 400 leaders from across its stakeholder communities around the world, including:

- **Industry leaders** from the most influential corporations developing and deploying Fourth Industrial Revolution technologies
- **Government leaders** directing the world's most forward-leaning efforts to govern emerging technologies at the global, regional and national levels
- **Technology innovators** building cutting-edge start-ups and pushing the boundaries of new technologies

- **Civil society leaders** representing non-governmental, ethics, human rights and labour organizations at the vanguard of efforts to ensure that new technologies are human-centred and benefit all
- **Academic and Think Tank leaders** bringing cutting edge research on emerging technologies and insights into their cultural, professional and legal ramifications

Outcomes and impact

Over the two days of the Global Technology Governance Summit, participants will:

- **Debate** the most pressing challenges in technology governance in plenary and official sessions
- **Catalyse** collective action on specific technology policy frameworks and governance protocols in working sessions with key decision-makers
- **Scale** up proven policy approaches from around the world that have been successfully piloted
- **Explore** the frontiers of research and development to anticipate where new technologies are likely to emerge

The agenda of the summit will be developed in close collaboration with the Network's advisory board and the Forum's Global 4IR Councils and Global Future Councils.

Topics featured in the programme include:

- Creating New Models for the Data Economy
- Facilitating the Free Flow of Trusted Data
- Protecting Privacy and Empowering Users
- Designing for Safety and Security
- Ensuring Wide Access to New Technologies
- Accelerating Agile Policy-Making

The proposals and findings of the summit will be shared with more than 5,000 members of the Forum's Global Expert Network and over 300,000 users of its Transformation Maps, which are a suite of tools incorporating expert and machine-curated knowledge to visualize and understand 120+ topics.

Programme at a glance

	Monday 20 April	Tuesday 21 April	Wednesday 22 April
09.00 - 10.30		Opening Plenary	Sessions in Parallel
10.30 - 11.00		Community Break	Community Break
11.00 - 12.30		Sessions in Parallel	Sessions in Parallel
12.30 - 14.30	Registration Opens	Community Lunch	Community Lunch
14.30 - 16.00		Sessions in Parallel	Sessions in Parallel
16.00 - 16.30		Community Break	Community Break
16.30 - 17.30		Sessions in Parallel	Closing Plenary
19.00 - 21.00	Welcome Reception in Salesforce Tower	Affiliated Dinner Sessions	

Frequently asked questions

Where will the summit take place?

Plenary sessions will take place at the newly renovated Presidio Theatre in San Francisco. Community sessions and workshops will take place across the street at the Golden Gate Club and nearby offices of the World Economic Forum's Centre for the Fourth Industrial Revolution.

When will the summit take place?

The official programme will take place on 21-22 April 2020. In addition, the Forum will feature select sessions by Members and Partners taking place throughout the San Francisco Bay Area ("affiliated programme"). Sessions targeting specific Forum communities will take place on 20-22 April ("community programme"). Please consult the full programme for the venue of each session.

Where can I register and find additional information about the programme?

Visit TopLink to register for the summit, contribute to the agenda and receive programme updates, participant information and summit highlights.

Where will I stay?

Participants are kindly asked to arrange their own travel. PublicisLive, service provider of logistics and key support services to the World Economic Forum, will arrange accommodation for participants who request hotel booking assistance on TopLink. Please request hotel booking assistance when registering your delegation.

Please note that transfers will not be organized from or to the airport. Shuttles will be available between the Golden Gate Club and the Centre for the Fourth Industrial Revolution.

Do I need a visa?

Please check with your nearest US embassy or consulate for visa requirements. The Forum is unable to help with visa applications.

Who do I contact for more information?

Please contact your Forum engagement manager (as indicated in your invitation or TopLink account page under Your Profile) or GTGS@weforum.org.



14 MAY 2019

Børge Brende
President
World Economic Forum
91093 route de la Capite,
CH-1223 Cologny/Geneva
Switzerland

Dear Mr Brende

Thank you for your invitation of 8 March 2018 to the 13th World Economic Forum Annual Meeting of the New Champions on 1 to 3 July 2019.

Unfortunately on this occasion I am unable to attend due to prior commitments.

As you will be aware, New Zealand takes a close interest in the work of the World Economic Forum and its ongoing contribution in helping to shape global agendas. We have been pleased to attend similar meetings in the past and value the opportunity to continue doing so in the future.

I wish you every success for the meeting.

Yours sincerely

Hon David Parker
Minister for Trade and Export Growth

Professor Klaus Schwab
Founder and Executive Chairman

The Rt Hon. Jacinda Ardern
Prime Minister of New Zealand
New Zealand Government
P.O. Box : Private Bag 18041
Wellington 6160
New Zealand

19 June 2019
sis/lmo

Dear Prime Minister,

I am delighted to invite you to co-chair the World Economic Forum Sustainable Development Impact Summit, which will take place in New York City, USA, on 23 and 24 September 2019.

This is the third annual gathering dedicated to accelerating progress on the Sustainable Development Goals (SDGs) and the Paris Agreement. The summit serves as a platform to accelerate and amplify multistakeholder initiatives, catalyse new partnerships and alliances, and explore the best uses of advanced technology in expediting the SDGs. Taking place during the United Nations General Assembly, the summit will draw on the presence of world leaders in New York to further deepen public-private cooperation.

The leadership that you have shown in developing and implementing the Wellbeing Budget, along with ground-breaking legislation on climate change mitigation, can serve as a model for other countries to emulate as they look to achieve their SDG targets. I believe that the gathering will provide you with the opportunity to meet with the Forum's multistakeholder community to further the Christchurch Call agenda. I also hope you will see this co-chair invitation as an opportunity to be a trusted bridge-builder between business, the public sector and civil society and to inspire progress and collaboration in driving the sustainable development agenda forward.

I very much hope you will be able to accept this invitation, and we will be in touch with your team to discuss the next steps. We would be keen to develop a meaningful, personalized agenda which ensures you a highly productive and rewarding participation in the summit.

Yours sincerely,



Professor Klaus Schwab
Founder and Executive Chairman

The Rt Hon. Jacinda Ardern
Prime Minister of New Zealand
New Zealand Government
P.O. Box: Private Bag 18041
Wellington 6160
New Zealand

28 January 2019
lifo/arco

Dear Prime Minister,

I would like to express my sincere gratitude for your participation in the World Economic Forum Annual Meeting 2019, which was held under the theme Globalization 4.0: Shaping a Global Architecture in the Age of the Fourth Industrial Revolution.

At a watershed moment for the world, your contributions to the strategic dialogues convened in Davos were invaluable in raising the level of collective imagination and leadership resolve, injecting new energy into international cooperation.

Your personal advocacy on critical issues related to the environment, wellness and mental health was brave and compelling and displayed the sort of leadership needed to tackle the global challenges ahead.

You can rely on the World Economic Forum – the International Organization for Public-Private Cooperation – to build on this important milestone and to continue delivering on its mission to improve the state of the world.

On behalf of the entire Forum community, thank you again for your crucial support and engagement.

Yours sincerely,



Klaus Schwab
Founder and Executive Chairman
World Economic Forum
91-91 route de la Capite
CH-1223 Cologny/Geneva
SWITZERLAND

Dear Mr Schwab

Thank you and President Børge Brende for your kind message of condolence and for offering the support of the World Economic Forum following the terrorist attacks of 15 March which claimed fifty lives.

This was an attack on our core values of diversity, tolerance and compassion. This attack will only strengthen our commitment to those values and to working ever more closely with you and other members of the international community to keep our citizens safe.

The violence and damage done by the Christchurch attacks was compounded by the attacker's filming and disseminating them live on social media, messaging services and internet platforms. A collective goal for the international community must therefore be to prevent the use of the internet to propagate terrorism and violent extremism online without compromising fundamental freedoms.

With your global standing, leading role in public-private cooperation, and expertise in digital and security issues, there is clearly a role for the World Economic Forum in helping take this agenda forward. My officials have been engaging with Joe Shoendorf, Murat Sönmez and Mark Caine. I greatly appreciate their and your support.

Yours sincerely

Rt Hon Jacinda Ardern
PRIME MINISTER



Attorney-General

Associate Minister of Finance

Minister for Economic Development

Minister for the Environment

Minister for Trade and Export Growth

19 DEC 2018

Børge Brende
President
World Economic Forum
91-93 route de la Capite
CH-1223 Cologny/Geneva

SWITZERLAND

Dear Mr Brende,

Thank you for your invitation of 17 October 2018 inviting me to the 49th World Economic Forum Annual Meeting 2019.

I had the privilege of participating in the 2018 Stewardship Board Meeting for International Trade and Investment, which I very much enjoyed. I am pleased to accept your kind invitation to become a Steward for the year ahead. I believe that the World Economic Forum makes a valuable contribution to global dialogue on important issues.

It is therefore with much regret that I must inform you that I will not be able to attend the Annual Meeting in 2019. However, I am pleased that my colleague the Honourable Grant Robertson, Minister of Finance, will be in attendance and I look forward to future engagements with the World Economic Forum.

I wish you a productive Annual Meeting.

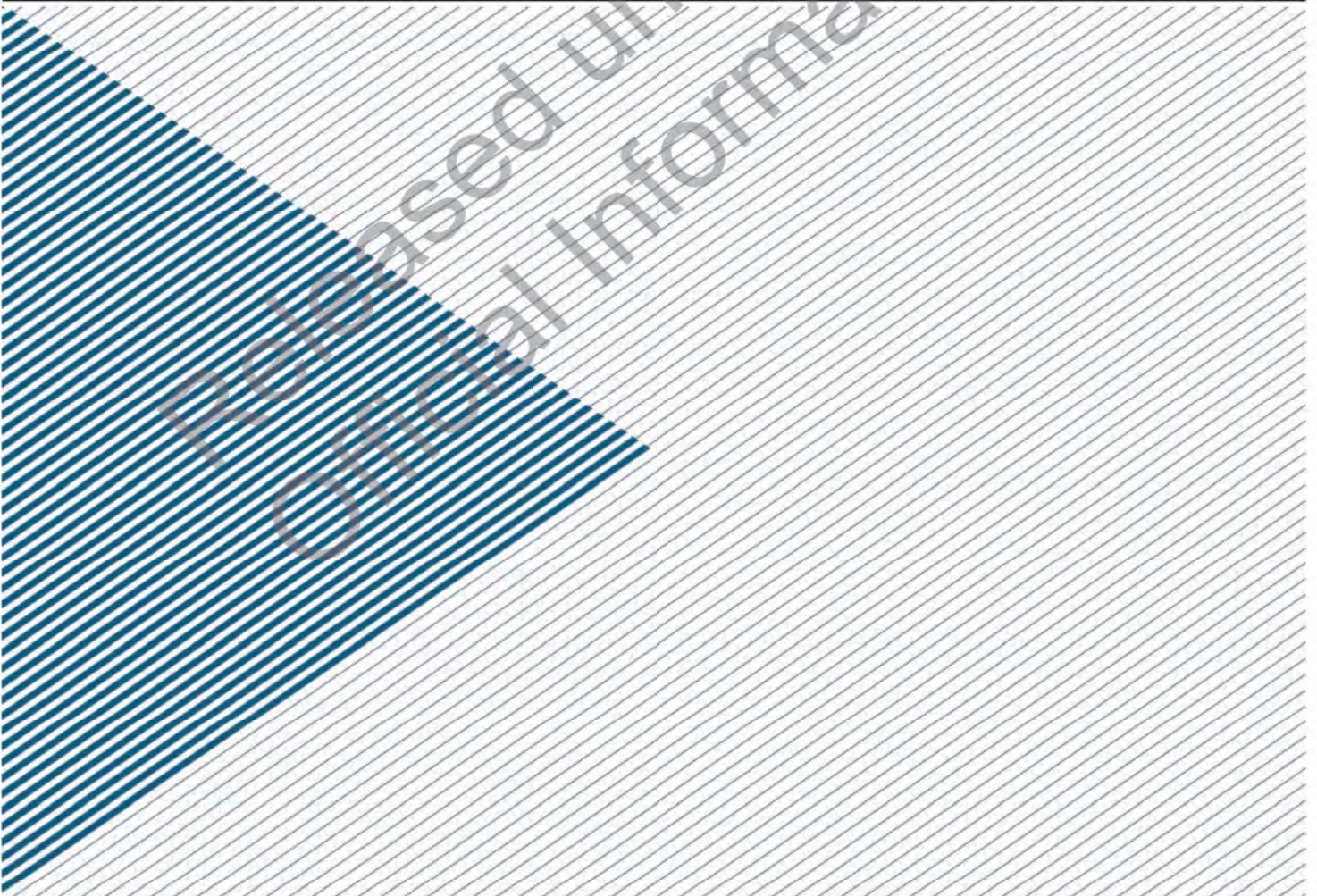
Yours sincerely,

David Parker
Minister for Trade and Export Growth





Global Agenda

World Economic Forum Annual Meeting Preliminary Programme

Davos-Klosters, Switzerland, 22-25 January 2019



Programme Icons

-  Webcast Session
-  Interpretation
-  On the record
-  Sign-up required

Released under the
Official Information Act

Sunday 20 January

06.00 - 01.00

Registration - Mühlestrasse 6 - 7260

Davos Dorf

registration

Registration

Pick up your badge from 06.00 on Sunday 20 January at Registration, which is located at Mühlestrasse 6 in Davos.

Please note that the Congress Centre opens on Monday 21 January at 14.00.

Released under the
Official Information Act

Monday 21 January

18.00 - 18.15

Congress Centre - Congress Hall

welcome

Welcome to the Annual Meeting 2019

Simultaneous interpretation in all languages

This session will be livestreamed on TopLink and the Forum website.



18.15 - 18.30

Congress Centre - Congress Hall

crystal awards

The 25th Anniversary of the Crystal Awards

The 2019 Crystal Award celebrates its 25th anniversary by honouring exceptional artists whose important contributions are improving the state of the world and who best represent the "spirit of Davos".

Simultaneous interpretation in all languages

This session will be livestreamed on TopLink and the Forum website.



18.30 - 19.30

Congress Centre - Congress Hall

opening concert

Opening Concert

Join us for the Annual Meeting's opening concert celebrating the life of violinist Yehudi Menuhin, who inspired the Crystal Awards.

Simultaneous interpretation in all languages

This session will be livestreamed on TopLink and the Forum website.



Released under the
Official Information Act

Monday 21 January

19.30 - 21.30

Congress Centre - Plenary Hall Lobby

welcome reception

Welcome Reception

Released under the
Official Information Act

Tuesday 22 January

07.30 - 08.00

Congress Centre - Global Situation Space

meditation 1

Morning Meditation

Meditation is the art of paying attention in the present moment, intentionally and non-judgementally.

Start the day learning and experiencing the benefits of meditation.

08.15 - 09.15

Congress Centre - Salon

digital health

Digital Health at a Tipping Point

Smart watches can detect irregular heart rhythms, blood oxygen levels, sleep apnoea and Parkinson's disease at a precision that is gaining regulatory approval. How must healthcare systems adapt to the new reality of digital health?

Dimensions to be addressed:

- Changing doctor-patient relationships
- Implications of real-world data
- Access and affordability

This session is associated with the System Initiative on the Future of Health and Healthcare.

This session will be available on demand on TopLink and the Forum website later in the day.



08.15 - 09.15

Congress Centre - Situation Room

globalization history

Mapping the History of Globalization

Modern globalization evolved through various stages of political, economic and cultural development. What actors and events shaped the architecture of present-day globalization, and what comes next?

This session will be available on demand on TopLink and the Forum website later in the day.



Released under the
Official Information Act

Tuesday 22 January

08.15 - 09.30

Congress Centre - xChange

institutional/secure connected systems

Securing Connected Systems

Well-integrated industrial control systems and value chains promise large efficiency gains, but also increase the risk of cascading systems failure in the event of a cyberattack. How can complex industry systems reduce, contain and deter massive cyberattacks?

Session objectives:

- Advancing mitigation and control mechanisms
- Enabling cross-industry knowledge sharing
- Developing of medium- and long-term action plans

This session supports the on-going work of the World Economic Forum Centre for Cybersecurity.

08.30 - 09.30

Congress Centre - Jakobshorn

building resilience

Preparing for a Disruptive Climate

Over the past 10 years, reported losses from extreme weather events rose by 151% from the previous decade. How can economies and societies build greater financial and infrastructure resilience in the face of shifting climates?

Dimensions to be addressed:

- Understanding climate risks
- Pricing carbon and disclosing risk
- Shaping coalitions to reduce emissions

This session is associated with the System Initiative on Shaping the Future of Environment and Natural Resource Security.

This session will be available on demand on TopLink and the Forum website later in the day



08.30 - 09.30

Congress Centre - Sanada

cnbc/market power

Reining in Market Power

Four of the biggest financial institutions in the US are now, on average, 80% larger than prior to 2008, while technology companies have replaced the world's biggest companies by market capitalization. How can economies make sure that market concentration does not stifle competition and stoke systemic risks?

This session will be livestreamed on TopLink and the Forum website. Please arrive 15 minutes early, as the doors will be closed at the scheduled time.



Tuesday 22 January

08.30 - 09.30

Congress Centre - Aspen 1

consumption outlook

Strategic Outlook on the Future of Consumption

Over the next decade, e-commerce penetration is expected to grow from 10% to more than 40%. What business models, platforms and policies will shape the future of consumption?

Dimensions to be addressed:

- Business models for shifting demographics
- Precision consumer goods and services
- Circular economy and zero waste models

This session is associated with the System Initiative on Shaping the Future of Consumption.

This session will be livestreamed on TopLink and the Forum website.



08.30 - 09.30

Congress Centre - Parsenn

energy outlook

Strategic Outlook on the Future of Energy

With wind and solar expected to generate almost 50% of global energy by 2050, what technological, social and political shifts will shape the future of the energy system?

Dimensions to be addressed:

- Digitalization of energy systems
- Emerging patterns of demand and supply
- Shifting global energy governance models

This session is associated with the System Initiative on Shaping the Future of Energy.

08.30 - 09.30

Congress Centre - Aspen 2

regional cooperation

Shaping A New Normal in Global Trade

With the multilateral trade system in crisis, the focus of policy-makers shifted to regional and bilateral agreements. How can regional trade agreements become a driver of progress for international trade?

Dimensions to be addressed:

- Increasing transparency and accountability
- Coping with climate change and digitalization
- Advancing sustainable growth and job creation

This session is associated with the System Initiative on Shaping the Future of International Trade and Investment.

This session will be livestreamed on TopLink and the Forum website.



Tuesday 22 January

08.30 - 09.30

Congress Centre - Píschá

trillion dollar challenge

Advancing the Belt and Road Initiative: China's Trillion Dollar Challenge

The Belt and Road Initiative will attract an estimated \$1.5 trillion investment in infrastructure across South-East Asia, South Asia and Central Asia over the coming decade. With many projects targeting countries affected by conflict and corruption, how can business and government ensure that the most ambitious infrastructure project in human history succeeds as an engine of development and growth?

09.00 - 10.15

Hilton Garden Inn - -

refugee experience 1

A Day in the Life of a Refugee

Take part in this powerful experience to understand the daily struggles and choices that refugees face to survive. The experience was developed by the Crossroads Foundation and designed by refugees, internally displaced persons and NGOs.

After the experience, former refugees, field workers and others will discuss with participants the options for engagement.

The Hilton Garden Inn is a five-minute walk from the Congress Centre; please take the Promenade exit and turn right.

As this is a simulation, please arrive on time. Latecomers will not be admitted.



09.15 - 09.45

Congress Centre - Betazone

betazone/reinventing social systems

A Radical Reinvention of Social Systems

Against the backdrop of longer lives and a changing nature of work, social innovator Hilary Cottam applies a human-centred design approach to reimagining social systems for the age of the Fourth Industrial Revolution.

This session will be livestreamed on TopLink and the Forum website.



Tuesday 22 January

09.45 - 10.45

Congress Centre - Aspen 1

digital economy outlook

Strategic Outlook on the Future of the Digital Economy

The number of connected devices globally has soared to over 17 billion and is projected to double by 2025. What technological, social and political shifts will shape the future of the digital economy?

Dimensions to be addressed:

- Growth of virtual and augmented reality applications
- Coalition building to invest in 5G infrastructure
- Public policy changes on data and artificial intelligence

This session is associated with the System Initiative on Shaping the Future of Digital Economy and Society.

This session will be livestreamed on TopLink and the Forum website.



09.45 - 10.45

Congress Centre - Salon

disability-inclusive city

The Disability-Inclusive City

By 2050, one in seven of the over 6 billion people living in urban areas will be dealing with some form of disability. How might we ensure that cities are liveable for all?

Dimensions to be addressed:

- Accessible infrastructure and technology
- Inclusive labour market policies
- Education and training programmes

This session will be available on demand on TopLink and the Forum website later in the day.



09.45 - 10.45

Congress Centre - Situation Room

global value chains outlook

Mapping New Value Chains

Almost sixty percent of today's manufactured exports are unfinished goods which pass through global supply chains. How are emerging technological trends and shifting political priorities reshaping the map of regional and global value chains?

Dimensions to be addressed:

- Mass-scale commercialization of additive manufacturing
- Impact of geo-economic shifts on supply ecosystem
- Growing "glocalization" of manufacturing processes

This session is associated with the System Initiative on Shaping the Future of International Trade and Investment.

This session will be available on demand on TopLink and the Forum website later in the day.



Tuesday 22 January

09.45 - 10.45

Congress Centre - Pischia

institutional/ sustainable production

Scaling Up Sustainable Production

From digital traceability to advanced materials and circular value chains, new production technologies and models have proven to benefit the bottom line and the environment. How can sustainable production be scaled up effectively?

Dimensions to be addressed:

- Technology and innovation
- Regulation and governance
- Human capital and skills

This session is associated with the System Initiative on Shaping the Future of Advanced Manufacturing and Production, and the Centre for Global Public Goods.

09.45 - 10.45

Congress Centre - Jakobshorn

institutional/skills architecture

Shaping a New Skills Architecture

Over 42% of the core skills required to perform most roles will change in the next five years. As companies and governments prepare for a strategic redesign of the talent ecosystem, how can core skills be defined and measured in new ways to create efficiency in the labour market?

Dimensions to be addressed:

- Strategies for building a shared skills language
- Opportunities to integrate new skills metrics into organizations
- Gathering commitments from educationalists and business leaders for implementing a new skills architecture

This session is associated with the Centre for the New Economy and Society at the World Economic Forum.

09.45 - 11.00

Congress Centre - xChange

institutional/food dialogue

A New Dialogue for Food

Current food systems and dietary habits contribute to one-third of global greenhouse gas emissions, while malnutrition affects half of the world's population through under- and over-consumption. How can multistakeholder collaboration promote a holistic food agenda and improve human and planetary health?

Dimensions to be addressed:

- Responding to demographic shifts and empowering consumers through healthy, accessible choices
- Scaling up technology and innovation for sustainable and efficient food production
- Addressing non-communicable diseases resulting from poor nutrition and diet

This session is associated with the System Initiatives on Shaping the Future of Food Security and Agriculture, Environment and Natural Resource Security, and the Future of Food.

Tuesday 22 January

09.45 - 11.00

Congress Centre - IdeasLab

yale/happiness

The Neuroscience of Prosocial Behaviour with Yale University

Discover new ideas and insights with leading researchers in the IdeasLab.

The presentation will be available on demand on the Forum YouTube channel and TopLink after the meeting.



10.00 - 11.00

Congress Centre - Sanada

fox/financial outlook

Responding to New Risks in Global Finance

With corporate and sovereign debt levels soaring, how prepared are financial institutions to avert another systemic shock?

This session will be livestreamed on TopLink and the Forum website. Please arrive 15 minutes early, as the doors will be closed at the scheduled time.



10.15 - 10.45

Congress Centre - Betazone

betazone/creative worlds

Creative Visions of Another World

As well as fuelling new artistic creations, emerging technologies are inspiring visions of tomorrow. Join digital artist Toshiyuki Inoko and VR filmmaker Milica Zec to transcend boundaries into another world.

This session will be livestreamed on TopLink and the Forum website.



Released under the
Official Information Act

Tuesday 22 January

12.30 - 13.45

Hilton Garden Inn - -

refugee experience 2

A Day in the Life of a Refugee

Take part in this powerful experience to understand the daily struggles and choices that refugees face to survive. The experience was developed by the Crossroads Foundation and designed by refugees, internally displaced persons and NGOs.

After the experience, former refugees, field workers and others will discuss with participants the options for engagement.

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12.30 - 14.00

Ameron Swiss Mountain Hotel - Symondpark 2, 3

ageing population

Living, Learning and Earning Longer

At least 20% of the world's population will be aged 60 years or older in 2050. As people live and work for longer, how can government, business and civil society build an effective ecosystem to support an ageing population?

Dimensions to be addressed:

- Transforming social welfare programmes
- Investing into reskilling and upskilling
- Building age-friendly infrastructure and workplaces



12.30 - 14.00

Ameron Swiss Mountain Hotel - Symondpark 1

institutional/innovation ecosystems

Scaling Up Sustainable Innovation

From cloud computing to satellite imagery and advanced machine learning, today's technologies have the potential to shape a new course for people and the planet. How can cutting-edge technologies unlock new solutions for sustainable development, and what partnerships and policies are needed to scale up these solutions?

This session is associated with the System Initiative on Shaping the Future of Environment and Natural Resource Security.



Released under the
Official Information Act

Tuesday 22 January

12.30 - 14.00

Open Forum - Swiss Alpine High School - Auditorium

open forum/plastics

Plastics: An End in Sight?

Microplastic particles have been found in 90% of Swiss soils from Geneva to Graubünden, threatening the integrity of our environment and food systems. What are innovative and scalable solutions to reducing plastic pollution?

Simultaneous interpretation in English and German

This session will be livestreamed on TopLink and the Forum website.



14.00 - 15.00

Congress Centre - Aspen 1

institutional/more than gdp

More than GDP: Measuring Economic Progress

According to the Forum's Global Competitiveness Report 2018, human capital, innovation, resilience and agility are growing in significance in the Fourth Industrial Revolution and should be considered alongside GDP as a critical measure of economic and social progress. What is the latest thinking on how to capture the value of less-tangible factors of inclusive growth?

This session is associated with the Centre for the New Economy and Society at the World Economic Forum.

This session will be livestreamed on TopLink and the Forum website.



14.00 - 15.00

Congress Centre - Sanada

reuters/freedom of the press

Reconstituting the Fourth Estate

Over the past decade, media has become less free and, according to a recent survey, is now considered the least-trusted global institution. Who pays the price for a dysfunctional press, and how can it be revitalized?

This session will be livestreamed on TopLink and the Forum website. Please arrive 15 minutes early, as the doors will be closed at the scheduled time.



Released under the
Official Information Act

Tuesday 22 January

14.00 - 15.00

Congress Centre - Aspen 2

single market africa

Achieving a Single Market in Africa

Africa needs to create 18 million jobs each year to 2035 to accommodate young labour market entrants. What role can the newly ratified African Continental Free Trade Area play to address the opportunities and challenges to generate inclusive growth?

This session will be livestreamed on TopLink and the Forum website.



14.30 - 15.30

Congress Centre - Salon

alternative governance

The Future of Governance Is Digital

From policy labs to open data, a new generation of public policy instruments aims to bridge the citizen-institution gap. What have been the most successful experiments, and how can they be scaled up?

This session will be available on demand on TopLink and the Forum website later in the day.



14.30 - 15.45

Congress Centre - Jakobshorn

disability inclusion

Making Disability Inclusion Work

Companies with a disability-inclusive culture outperform their peers and achieve tangible financial benefits. To unlock the potential of diversity, what are the tools to improve and measure disability inclusion in the workplace?

Dimensions to be addressed:

- Building fully inclusive and accessible hiring strategies
- Removing physical and cultural barriers
- Addressing (unconscious) bias

Released under the
Official Information Act

Tuesday 22 January

14.30 - 15.45

Congress Centre - xChange

institutional/future factories

The Factory of the Future

The arrival of the Fourth Industrial Revolution is projected to create \$3.7 trillion in value to global manufacturing, yet so far only a minority of manufacturers have rolled out new production technologies and methods at scale. What can these "lighthouse" companies teach their peers?

Dimensions to be addressed:

- High-speed connectivity technologies and infrastructures
- AI-driven control systems from speech recognition to biometrics
- Flexible automation models and technologies

This session is associated with the Forum's Technology and Innovation for the Future of Production project.

15.30 - 16.30

Congress Centre - Aspen 2

china outlook

China Economic Outlook

China's economic growth of 6.5% in the past quarter was the weakest since the financial crisis and is expected to further slow as the effects of trade disputes with the United States take hold. How are emerging domestic and global trends affecting China's economic outlook?

Dimensions to be addressed:

- Shifting to consumption-led growth
- Impact of rising wages and competitive pressures
- Revamping infrastructures and industries

This session will be livestreamed on TopLink and the Forum website.



15.30 - 16.30

Congress Centre - Aspen 1

sustainable markets

Building Sustainable Markets

The Sustainable Development Goals could generate an estimated \$12 trillion of market opportunities in food, cities, energy and health systems alone; yet short-term market incentives and distorting subsidies often stand in the way of realizing this potential. How can markets become more effective in advancing the Sustainable Development Goals?

This session will be livestreamed on TopLink and the Forum website.



Tuesday 22 January

16.00 - 17.00

Congress Centre - Situation Room

architecture/south asia

Strategic Update on South Asia

South Asia accounts for 21% of the world's population, yet intra-regional trade among South Asian countries accounts for less than 5% of their overall trade. As the least economically integrated region in the world, what can South Asia do to build a regional economic architecture?

This session will be available on demand on TopLink and the Forum website later in the day.



16.15 - 17.30

Congress Centre - xChange

institutional/long-term investing

Investing for the Long Haul

From manufacturing to telecommunications, industry disruption is forcing businesses and investors to respond to short-term challenges while adjusting their long-term strategy. How can the merits of long-term investing reduce strain in the investor-corporate relationship?

Dimensions to be addressed:

- Adaptive frameworks for corporate communication
- Adequate investor-corporate strategy alignment
- Agile regulatory frameworks

This session is associated with the Forum's Active Investor Stewardship project.

16.15 - 17.30

Congress Centre - Jakobshorn

institutional/social safety nets

Redesigning Social Safety Nets

Entrepreneurial culture and social trust were identified as two major indicators of successful economies in the Forum's Global Competitiveness Report 2018. How can social safety nets be designed to support a culture of innovation while restoring purpose and autonomy to individuals and communities?

This session is associated with the Centre for the New Economy and Society at the World Economic Forum.

Released under the
Official Information Act

Tuesday 22 January

16.15 - 17.30

Congress Centre - IdeasLab

oxford/future of food

The Future of Food Systems with Oxford University

Discover new ideas and insights with leading researchers in the IdeasLab.

The presentation will be available on demand on the Forum YouTube channel and TopLink after the meeting.



16.30 - 17.00

Congress Centre - Betazone

betazone/finding meaning

Finding Meaning in the Unexpected

The power of the image can reveal hidden meaning and joy in the most unexpected places. Join political cartoonist Patrick Chappatte and muralist Mehdi Ghadyanloo in finding hope in times of adversity.

This session will be livestreamed on TopLink and the Forum website.



16.30 - 17.00

Congress Centre - Issue Briefing Room

nuclear future

Nuclear Weapons: Arms Control or Arms Race?

With the collapse of the Intermediate-Range Nuclear Forces (INF) treaty and nuclear weapons at the heart of tensions over North Korea and Iran, are nuclear weapons causing more insecurity than they are worth?

The Issue Briefing room is located in the nearby Media Village. Electric carts run continuously from the Promenade entrance to the Media Village, or participants can get there on foot within four minutes.

This session will be livestreamed on TopLink and the Forum website.



Released under the
Official Information Act

Tuesday 22 January

17.00 - 18.00

Congress Centre - Aspen 1

modern slavery

Ending Modern Slavery

More than 40 million people are victims of modern slavery in the form of forced labour or forced marriage. Seven out of 10 victims are women; one in four are children. What are the most effective levers to put an end to modern slavery?

Dimensions to be addressed:

- Expanding data collection and measurement
- Implementing benchmarking and ESG standards
- Fostering greater coherence of regulatory regimes

This session will be livestreamed on TopLink and the Forum website.



17.30 - 18.30

Congress Centre - Aspen 2

outlook mena

Strategic Update on the Middle East

With 60% of its population under the age of 30, long-term prosperity and stability in the Middle East and North Africa hinge on the opportunities afforded to young people. How can the region unlock the full potential of its next generation?

Dimensions to be addressed:

- Impact of geopolitical energy shifts
- Emerging entrepreneurship ecosystems
- Transforming governance and institutions

This session will be livestreamed on TopLink and the Forum website.



17.30 - 18.30

Congress Centre - Situation Room

tech race

Who Is Winning in the Tech Arms Race?

Dual-use technologies such as advanced robotics, bio-engineering and artificial intelligence are considered the commanding heights of the 21st-century economy. How is the competition for global technology leadership shaping trade, investment and defence governance?

Dimensions to be addressed:

- Understanding the impact of techno-nationalism
- Governing dual-use technologies
- Refocusing arms control regimes

This session will be available on demand on TopLink and the Forum website later in the day.



Tuesday 22 January

17.30 - 18.45

Hilton Garden Inn - -

refugee experience 3

A Day in the Life of a Refugee

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18.30 - 20.00

Open Forum - Swiss Alpine High School - Auditorium

open forum/loneliness

Loneliness: An Epidemic?

Chronic loneliness is a health concern across generations, with 40% of under-25-year old people reporting that they feel lonely. What can society do to address the causes and impacts of loneliness?

Simultaneous interpretation in English and German

This session will be livestreamed on TopLink and the Forum website.



20.00 - 22.00

Kongress Hotel - Restaurant

pundits dinner

Pundits, Professors and Predictions

"Blessed is he who expects nothing, for he shall never be disappointed."
– Alexander Pope

Join the world's leading opinion-shapers from media and academia to debate scenarios for 2019.



Released under the
Official Information Act

Wednesday 23 January

08.15 - 08.45

Congress Centre - Global Situation Space

meditation 2

Morning Meditation

Meditation is the art of paying attention in the present moment, intentionally and non-judgementally.

Start the day learning and experiencing the benefits of meditation.

09.00 - 10.00

Congress Centre - Salon

future work/women

Strengthening Women in the New World of Work

AI and task automation will significantly transform the services and administration sectors, two traditionally female-dominated industries. What approaches could be implemented to develop a winning strategy for women at the new frontier of work?

Dimensions to be addressed:

- Building an ecosystem for women in Fourth Industrial Revolution jobs
- Promoting lifelong learning in STEM and computing
- Incentivizing risk-taking and competitive pay

This session will be available on demand on TopLink and the Forum website later in the day



09.00 - 10.15

Congress Centre - Jakobshorn

emerging markets outlook

Averting the Next Crash

Highly leveraged emerging market economies are feeling the pinch from growing protectionism and tightening monetary conditions in the United States. Are policy-makers equipped to avert a hard economic landing?

Dimensions to be addressed:

- Uncovering hidden systemic risks
- Advancing structural reform policies
- Strengthening global institutional architecture

Wednesday 23 January

09.00 - 10.15

Hilton Garden Inn - -

refugee experience 4

A Day in the Life of a Refugee

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09.00 - 10.15

Congress Centre - IdeasLab

utokyo/robots

Designing New Materials for Next-Generation Robots with the University of Tokyo

Discover new ideas and insights with leading researchers in the IdeasLab.

The presentation will be available on demand on the Forum YouTube channel and TopLink after the meeting.



09.00 - 10.30

Open Forum - Swiss Alpine High School - Auditorium

open forum/extinction

Surviving Biodiversity Loss

Between 1970 and 2020, the world will have experienced a two-thirds decline in wildlife populations. What are the consequences of the loss of biodiversity for our survival?

Simultaneous interpretation in English and German

This session will be livestreamed on TopLink and the Forum website.



Wednesday 23 January

09.15 - 10.15

Congress Centre - Aspen 1

financial risk/digital currencies

Building a Sustainable Crypto-Architecture

Bitcoin's valuation has plunged over 70% since its 2017 heights but technological and regulatory innovations keep advancing rapidly. How will crypto-architectures need to evolve to yield real economic value?

This session will be livestreamed on TopLink and the Forum website.



09.15 - 10.15

Congress Centre - Aspen 2

russia competitiveness

Strategic Update on Russia

Russia's economy is showing signs of recovery, with projected growth rates just under 2%, and yet foreign investment in Russia is declining. How can Russia strengthen its competitiveness in the Fourth Industrial Revolution?

Dimensions to be addressed:

- Talent retention and social systems
- Industrial upgrades and diversification
- Cities as platforms for global collaboration

This session will be livestreamed on TopLink and the Forum website.



10.00 - 10.30

Congress Centre - Betazone

betazone/the con

The Psychology of the Con: How Not to Get Fooled

Empathy, trust and compassion have driven the growth of healthy societies for millennia. For just as long, confidence tricksters have exploited these traits to great effect. Join psychologist, author and champion poker player Maria Konnikova to explore the psychology of the con and what it reveals about every one of us.

This session will be livestreamed on TopLink and the Forum website.



Wednesday 23 January

10.45 - 11.45

Congress Centre - Salon

climate finance

Building Climate Capital

While carbon markets have finally seen an upturn in 2018, the Green Climate Fund is struggling to meet its \$100bn target by 2020. How can the world's major economies use their combined market power to speed up the deployment of carbon-efficient utility, industrial and consumer goods?

Dimensions to be addressed:

- Designing efficient carbon mechanisms and incentive schemes
- Creating climate-friendly tax and subsidy regimes
- Sharing financial risks to mobilize private climate finance

This session will be available on demand on TopLink and the Forum website later in the day.



10.45 - 11.45

Congress Centre - Situation Room

strategic infrastructure

Mapping Strategic Infrastructure

Long before anyone had heard of "belt and road", policy wonks in 1903 were writing about Russian "conquest by bank and railway" in what is now northern China. Join us for a session that maps how strategic infrastructure is rolling out in the era of the Fourth Industrial Revolution.

This session will be available on demand on TopLink and the Forum website later in the day.



10.45 - 12.00

Congress Centre - xChange

institutional/ai board toolkit

Designing Your AI Strategy

Global spending on cognitive and artificial intelligence is forecast to reach \$52 billion in 2021, achieving a compound annual growth rate of 46.2% from 2016. How can decision-makers and boards make more intelligent investments in AI?

Session objectives:

- Explore trade-offs, opportunities and risks associated with AI investments
- Present prototype toolkit and gain insight from corporate decision-makers
- Identify new areas for toolkit application

This session is associated with the AI Board Toolkit project and the AI and Machine Learning portfolio at the Centre for the Fourth Industrial Revolution.

Wednesday 23 January

10.45 - 12.00

Congress Centre - Jakobshorn

institutional/drones policy

Governing Tomorrow's Airspace

Autonomous flying vehicles are transforming the way people and goods are transported. What policies, principles and infrastructure are needed to create secure and inclusive highways in the sky?

Session objectives:

- Explore regulatory options for governing autonomous flight
- Prioritize ethical and societal principles
- Identify partnership options and future areas of work

This session is associated with the Designing First Principles for Airspace of Tomorrow project and the Drones and Tomorrow's Airspace portfolio at the Centre for the Fourth Industrial Revolution.

11.00 - 11.30

Congress Centre - Betazone

betazone/psychedelics

The New Science of Psychedelics

More than 300 million people of all ages suffer from depression. Join neuroscientist Robin Carhart-Harris to explore the untapped potential of psychedelic drugs to provide effective treatment where today's medicine falls short.

This session will be livestreamed on TopLink and the Forum website.



11.00 - 12.00

Congress Centre - Aspen 2

new deal for nature

A New Deal for Nature

In 2020 the international community needs to implement new targets on climate, oceans, forests and biodiversity. What are the building blocks and leading actors of a new architecture for environmental governance?

Dimensions to be addressed:

- Tackling biodiversity loss
- Boosting deforestation initiatives
- Scaling up ocean health initiatives

This session will be livestreamed on TopLink and the Forum website.



Wednesday 23 January

12.30 - 13.45

Hilton Garden Inn - -

refugee experience 5

A Day in the Life of a Refugee

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12.30 - 14.00

Hotel Meierhof - Restaurant

alternative innovation

Learning from China's Tech Miracle

China now hosts nine of the world's 20 biggest technology companies and is leading global innovation in areas such as entertainment and retail. What lessons can be learned from China's tech miracle?

Dimensions to be addressed:

- Digital transformation of traditional industries
- Foundations for the scale-up of business
- Policy environment and incentives



12.30 - 14.00

Ameron Swiss Mountain Hotel - Symondpark 1

cybersecurity frontier

The Next Frontier of Cybersecurity

Global expenditure on cybersecurity has exceeded \$90 billion in 2018 and yet cyberattacks continue to seriously affect companies, cities and even countries. Which technologies, practices and principles hold the greatest promise in the fight against cybercrime?

Dimensions to be addressed:

- Systemic risk and resilience
- Insight-sharing platforms
- New approaches to global collaboration



Released under the
Official Information Act

Wednesday 23 January

12.30 - 14.00

Central Sporthotel - Säumerstube

experience economy

Embracing the Experience Economy

The consumption of experiences – such as attending spectator events, visiting amusement parks, eating at restaurants or travelling – has grown almost 70% faster than overall consumption, and nearly four times faster than expenditures on goods. How is the experience economy transforming business models, industries and societies?



12.30 - 14.00

Hotel Derby - Flüela 1

institutional/health data

Igniting Innovation Through Healthcare Data

The total volume of health data increases by 48% each year yet most of this data remains inaccessible to patients and health systems. How can business and government unlock the full potential of data in healthcare?

Dimensions to be addressed:

- Making health data people-centric
- Developing open standards to drive innovation
- Generating real-world evidence from health data

This session supports the continuing work of the Forum's Value in Healthcare project and the System Initiative on Shaping the Future of Health and Healthcare.



12.30 - 14.00

Open Forum - Swiss Alpine High School - Auditorium

open forum/water for life

Water For Life

We need water to survive, it unites us all, it is at great risk.

Swiss explorer and swimmer Ernst Bromeis is a "water ambassador". For years he has swum the lakes and rivers of his home country, Europe and as far afield as Siberia. Now the call of the "blue wonder" is taking him to the world's oceans. Join him on his visual journey.

Simultaneous interpretation in English and German

This session will be livestreamed on TopLink and the Forum website



Wednesday 23 January

12.30 - 14.00

Hotel Derby - Flueia 2 + 3

russia and the world

Russia and the World

From its role in Crimea and Syria, to its standing with Iran and deepening ties with China, Russia is seeking to expand its global influence. What are the implications for international cooperation?

Dimensions to be addressed:

- Relations with EU and US
- Military and political engagement in Middle East
- Economic and political agenda in Asia and Eurasia



12.30 - 14.00

Central Sporthotel - Vetschstube

value chain upgrading

Global Value Chains: Race to the Top

From Made in China 2025 to the African Union's Agenda 2063, emerging economies are designing their development strategies to enter the global economy at higher levels of the value chain. How are leaders leveraging global value chains for inclusive development and improved competitiveness?

Dimensions to be addressed:

- Innovation and leapfrogging
- Employment and local linkages
- Environmental protection and upgrading



14.00 - 15.00

Congress Centre - Aspen 1

energy transition

Realizing the Energy Transition

Global carbon emissions need to reach net zero by 2050 to reach the global climate targets. How can the world achieve clean, reliable and secure energy systems while keeping global warming below hazardous levels?

Dimensions to be addressed:

- Accelerating investments in alternative energies
- Advancing policies and governance systems
- Phasing out fossil fuels

This session will be livestreamed on TopLink and the Forum website.



Wednesday 23 January

14.15 - 15.00

Congress Centre - Betazone

betazone/female icon

The Female Icon

From ancient Greece to Hollywood, women are often portrayed in story lines as the temptress, damsel or beauty. Join photographer Rena Effendi and film director Chiara Tilesi to explore how today's images quietly shape our gender ideas and beliefs.

This session will be livestreamed on TopLink and the Forum website.



14.30 - 15.00

Congress Centre - Agora

gig workforce

The Demographics of the Gig Workforce

The gig workforce has expanded globally to an estimated 48 million workers, and more gig workers from developing countries are entering the global marketplace. What are the risks and rewards of the gig economy going global?

14.30 - 15.30

Congress Centre - Salon

data-ocracy 4.0

Governing the Data-ocracy

As data-driven decision-making-tools and instruments become the norm in policy-making, how can societies de-bias their data and hold their algorithms to account?

Dimensions to be addressed:

- Promise of predictive governance
- Data literacy of policymakers and populations
- Advancing algorithmic accountability

This session will be available on demand on TopLink and the Forum website later in the day.



Released under the
Official Information Act

Wednesday 23 January

14.30 - 15.30

Congress Centre - Situation Room

power adaptation

How Power Adapts in a Changing World

Average military spending as a proportion of GDP has fallen to low levels compared to the Cold War era. But as the peaceful rules-based order gives way to competitive nationalism and economic warfare, how will states allocate resources across hard and soft power instruments?

This session uses the most advanced publicly available data-based tool to visualize how power balances would shift with the deterioration of the world order.

This session will be available on demand on TopLink and the Forum website later in the day.



14.30 - 15.45

Congress Centre - Jakobshorn

5g infrastructure

Making 5G Infrastructure a Reality

Building a 5G network will depend on the installation of 300,000 small cells, making infrastructure requirements one of the biggest barriers to full-scale deployment. How can countries and companies work together to unlock the benefits of the next generation of wireless?

This session is associated with the System Initiative on Shaping the Future of the Digital Economy and Society.

14.30 - 15.45

Congress Centre - xChange

institutional/clean mobility

Building a Clean Mobility Future

Drastically reducing pollution from vehicles requires partnerships across multiple industries and value chains. How can industries and economies partner for low-carbon mobility ecosystems?

Session objectives:

- Explore business opportunity in emerging and developed economies
- Exchange case studies of tested partnership solutions
- Identify partnership opportunities across the electric vehicle value chain

This session is associated with the System Initiatives on Shaping the Future of Mobility and Energy.

Wednesday 23 January

15.30 - 16.00

Congress Centre - Betazone

betazone/paralysis

Reversing Paralysis

Every year around the world, up to half a million people suffer a spinal injury, often leading to partial or complete paralysis. Join neuroprostheticist Grégoire Courtine to explore how spinal implants are helping the permanently paralysed to walk again.

This session will be livestreamed on TopLink and the Forum website.



15.30 - 16.30

Congress Centre - Aspen 1

europe economy

Strategic Update on Europe

With a GDP per capita of almost \$45,000 in Germany versus just under \$14,000 in Poland in 2017, economic inequality remains a key challenge within the European Union. How can Europe forge greater political unity despite growing economic discrepancies?

Dimensions to be addressed:

- Fiscal and monetary stability
- Youth unemployment
- Levels of investment

This session will be livestreamed on TopLink and the Forum website.



15.30 - 16.30

Congress Centre - Sanada

nbc/capitalism and society

Markets to the Rescue?

From lowering carbon emissions to the assignment of medical residencies or even finding kidney donors, market-based solutions promise the agility and innovation needed to serve society. What are the promises and pitfalls of a market society?

This session will be livestreamed on TopLink and the Forum website. Please arrive 15 minutes early, as the doors will be closed at the scheduled time.



Wednesday 23 January

16.00 - 17.00

Congress Centre - Aspen 2

inclusive digital globalization

Making Digital Globalization Inclusive

Digital flows now exert a larger impact on GDP growth than merchandise trade, making it easier for companies to globalize with less capital-intensive business models, yet also opening new digital divides. How can we ensure that digital globalization is broad-based and inclusive?

Dimensions to be addressed:

- Addressing new digital divides
- Strengthening small and medium-sized enterprises
- Adapting international trade regimes to digital demands

This session will be livestreamed on TopLink and the Forum website.



16.00 - 17.00

Congress Centre - Situation Room

state of vaccines

Closing the Vaccination Gap

Vaccines have saved hundreds of millions of lives and billions of dollars in healthcare costs, but an estimated 15% of infants globally are still not reached by routine immunizations. How can the global vaccination gap be closed?

Dimensions to be addressed:

- Advancing vaccine development
- Overcoming supply chain hurdles
- Addressing vaccine misinformation

This session is associated with the System Initiative on Shaping the Future of Health and Healthcare.

This session will be available on demand on TopLink and the Forum website later in the day.



16.30 - 17.45

Congress Centre - xChange

europe 2025

A New Agenda for Europe

The trans-European citizen consultation project engaged thousands of citizens from across the European Union in a dialogue on the future of Europe. What are the best and brightest ideas, and how can they be taken forward?

This session builds on the outcomes of the trans-European citizen consultations on the future of the European Union.

Released under the
Official Information Act

Wednesday 23 January

16.30 - 17.45

Congress Centre - Jakobshorn

fragility trap

Building Markets in Fragile Contexts

Only 18% of states affected by high fragility are on track to meet SDG targets, yet there are opportunities to invest in the capacities of people and communities to enhance their self-reliance. How can local and global actors unlock new capital to scale local markets for stability and prosperity?

Dimensions to be addressed:

- Creating jobs and economic opportunities
- Leveraging digital solutions
- Enabling new entry points for long-term investment

16.30 - 17.45

Congress Centre - IdeasLab

mit/ai maths

AI and Computation: Developing the Next Math with Massachusetts Institute of Technology

Discover new ideas and insights with leading researchers in the IdeasLab.

The presentation will be available on demand on the Forum YouTube channel and TopLink after the meeting.



16.30 - 17.45

Hilton Garden Inn - -

refugee experience 6

A Day in the Life of a Refugee

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After the experience, former refugees, field workers and others will discuss options for engagement with participants.

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Wednesday 23 January

17.00 - 18.00

Congress Centre - Aspen 1

fortune/mental

Mental Health Matters

One in four people will experience mental illness in their lives, costing the global economy an estimated \$6 trillion by 2030. What can the global community do to promote mental health across all facets of society?

Dimensions to be addressed:

- Improving programmes in workplaces, communities and schools
- Investing in preventive methods and brain research
- Harnessing technology for better outcomes

This session is associated with the System Initiative on Shaping the Future of Health and Healthcare.

This session was developed in partnership with Fortune.

This session will be livestreamed on TopLink and the Forum website.



17.30 - 18.30

Congress Centre - Situation Room

corporate debt

When the Corporate Debt Bubble Bursts

Global corporate debt is at record highs, topping \$29 trillion, with nearly one-quarter maturing within five years. How dangerous are soaring corporate debt levels for global economic and financial stability?

Dimensions to be addressed:

- Rise of emerging-market corporate credit risk
- Growing preference for debt in the capital structure
- Immediate and long-term refinancing solutions

This session will be available on demand on TopLink and the Forum website later in the day.



17.30 - 18.30

Congress Centre - Salon

speaking out

Speaking out under Threat

From online harassment to physical attacks, bloggers, writers, professors and artists have been victim to escalating patterns of violence for expressing their views. How might we create safe environments that allow for critical thinking and diversity of thought?

This session will be available on demand on TopLink and the Forum website later in the day.



Released under the
Official Information Act

Wednesday 23 January

17.30 - 18.30

Congress Centre - Aspen 2

taking ocean action

Taking Action for the Ocean

The "ocean economy" is estimated to be about 3%-5% of global GDP or possibly the size of France or California, with assets worth \$24 trillion. How can the world tap into the ocean economy while protecting it from environmental collapse?

Dimensions to be addressed

- Tackling over-fishing and mass extinctions
- Mitigating impact of pollution and climate change
- Employing emerging ocean technologies

This session will be livestreamed on TopLink and the Forum website.



18.30 - 20.00

Open Forum - Swiss Alpine High School - Auditorium

open forum/gender-based violence

Violence against Women

One in three women worldwide has experienced physical or sexual violence. What cultural changes and behavioural shifts are most effective in fighting abuses of power and gender-based violence?

Simultaneous interpretation in English and German

This session will be livestreamed on TopLink and the Forum website.



Thursday 24 January

08.15 - 08.45

Congress Centre - Global Situation Space

meditation 3

Morning Meditation

Meditation is the art of paying attention in the present moment, intentionally and non-judgementally.

Start the day learning and experiencing the benefits of meditation.

09.00 - 10.00

Congress Centre - Situation Room

zoom venezuela

Mapping Paths to Stability in Venezuela

Venezuela has been in crisis for over two years and created one of the largest refugee migrations in the region, displacing 2.3 million people. How can national, regional and global actors help resolve Venezuela's economic and social crisis?

This session will be available on demand on TopLink and the Forum website later in the day.



09.00 - 10.15

Congress Centre - Jakobshorn

economic nationalism

Tackling the Risks of Economic Nationalism

Rising protectionist measures are leading to a slowing of trade growth, which could jeopardize global investment and manufacturing. With economic nationalism on the rise, how can economies avert an escalation of trade disputes?

Dimensions to be addressed:

- Governing global value chains
- Accounting for digitalization of trade
- Reconciling openness and inclusivity

This session is associated with the System Initiative on Shaping the Future of International Trade and Investment

09.00 - 10.15

Congress Centre - xChange

institutional/iot efficacy

Realizing the Internet of Things

From manufacturing to transport to utilities, spending on the internet of things (IoT) is forecast to increase by a compounded annual growth rate of 13.6% over the next four years. How can industries, economies and societies reap the benefits?

Session objectives:

- Identify effective and scalable investments
- Learn from tried-and-tested case studies
- Explore models to measure impact

This session is associated with the Internet of Things portfolio at the Centre for the Fourth Industrial Revolution.

09.00 - 10.15

Hilton Garden Inn -

refugee experience 7

A Day in the Life of a Refugee

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09.15 - 10.15

Congress Centre - Sanada

cctv2/china and global commerce

Forty Years and Counting: How China Is Changing Global Commerce

Since China launched its opening and reform policies 40 years ago, it has opened a market of over \$1.7 trillion to foreign investment and invested over \$1.2 trillion overseas, sharing the fruits of its development with the world. How will China shape the next wave of global economic expansion and integration?

Simultaneous interpretation in English and Mandarin Chinese

This session will be livestreamed on TopLink and the Forum website. Please arrive 15 minutes early, as the doors will be closed at the scheduled time.



Thursday 24 January

09.15 - 10.15

Congress Centre - Aspen 2

finance for development

Closing the Financing Gap

The gap to financing the Sustainable Development Goals remains in the trillions; yet pledges from international financial institutions only amount to \$400 billion. How can public and private actors create an environment to attract private capital and more efficiently disburse public funds for inclusive and sustainable development?

This session will be livestreamed on TopLink and the Forum website.



09.15 - 10.15

Congress Centre - Aspen 1

science outlook

Global Science Outlook

What are the top issues on the global science agenda and how will they be addressed in the year ahead?

This session will be livestreamed on TopLink and the Forum website.



10.00 - 10.30

Congress Centre - Betazone

betazone/wildlife photographer

Close Encounters: Young Wildlife Photographer of the Year

Join 16-year old Skye Meaker, the 2018 winner of the Young Wildlife Photographer of the Year on his journey to capture his close encounters with the most majestic of creatures.

This session will be livestreamed on TopLink and the Forum website.



Released under the
Official Information Act

Thursday 24 January

10.30 - 11.30

Congress Centre - Situation Room

data dominance

Mapping Data Dominance

With data becoming the "new oil", a development fault line is opening between data-rich and data-poor countries. What are the building blocks of a new development agenda for the data economy?

Dimensions to be addressed:

- Strategic infrastructure investments
- Data ownership, access and use
- Impact of labour-saving technology

This session will be available on demand on TopLink and the Forum website later in the day.



10.45 - 12.00

Congress Centre - Jakobshorn

cybersecurity alliances

A New Architecture for Cybercooperation

More than one-half of cyberattacks result in financial losses of over \$500,000, with a single attack potentially causing several billions-worth of damage to the victim's profits, reputation and operations. With attacks often taking place across borders and industries, how can the public and private sectors collaborate in new and innovative ways to counter the challenge?

Dimensions to be addressed:

- Establishing areas of common interest
- Supporting capacity building and resource pooling
- Developing benchmarks for resilience

This session is associated with the World Economic Forum Centre for Cybersecurity

10.45 - 12.00

Congress Centre - xChange

institutional/connected cities

The City as a Data Hub

The vast amount of data flowing through cities offers unprecedented opportunities for improving services and liveability. What partnerships and platforms are needed for companies and governments to realize the promise of smart cities?

This session is associated with the Cities project and the Internet of Things portfolio at the Centre for the Fourth Industrial Revolution.

Thursday 24 January

10.45 - 12.00

Congress Centre - IdeasLab

stanford/precision psychiatry

Enabling Precision Psychiatry with Stanford University

Discover new ideas and insights with leading researchers in the IdeasLab.

The presentation will be available on demand on the Forum YouTube channel and TopLink after the meeting.



11.00 - 11.30

Congress Centre - Betazone

betazone/giant leap

The Next Giant Leap?

Fifty years ago, humankind took its first steps on the surface of the Moon. Join astronaut Scott Kelly to explore what's next for the human exploration of space, and why a return to the Moon might come sooner than we think.

This session will be livestreamed on TopLink and the Forum website.



11.00 - 12.00

Congress Centre - Sanada

f24/european union

Putting Europe's Union to the Test

According to national opinion polls, upcoming elections are likely to strengthen Euro-sceptics in the European Parliament. How should the European Union and its member states respond to a growing anti-Europe sentiment?

This session was developed in partnership with France 24.

Simultaneous interpretation in English and French

This session will be livestreamed on TopLink and the Forum website. Please arrive 15 minutes early, as the doors will be closed at the scheduled time.



Thursday 24 January

11.00 - 12.00

Congress Centre - Aspen 2

institutional/job creation

A Jobs Creation Strategy for the Fourth Industrial Revolution

According to the Forum's Future of Jobs report, machines and algorithms in the workplace could lead to a net positive job growth of 58 million if the right labour policies are applied. How can leaders shape a holistic job creation strategy in the Fourth Industrial Revolution?

Dimensions to be addressed:

- Exploring areas for action
- Policy incentives

This session is part of the dialogue series associated with the Centre for the New Economy and Society at the World Economic Forum.

This session will be livestreamed on TopLink and the Forum website.



11.00 - 12.00

Congress Centre - Aspen 1

latam outlook

A New Approach in Latin America

Latin America is experiencing a transformational shift in its political leadership as six new heads of state are taking office. What can the region and the world expect from the world's second-largest cohort of democracies?

This session will be livestreamed on TopLink and the Forum website.



12.30 - 13.45

Hilton Garden Inn - -

refugee experience 8

A Day in the Life of a Refugee

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Thursday 24 January

12.30 - 14.00

Hotel Meierhof - Restaurant

financing africa

Advancing Africa's Growth Agenda

Africa's annual investment gap is estimated at over \$1 trillion, while mounting international debt and a stronger US dollar are threatening macroeconomic and fiscal stability. How can the region advance and sustain its development agenda in a new global context?



12.30 - 14.00

Ameron Swiss Mountain Hotel - Symondpark 1

institutional/female entrepreneurship

The Transformational Force of Female Founders

Global venture funding to female founders has risen from 9% to 14% over the past decade. How are female-founded companies catalysing gender equality in the workplace?

Dimensions to be addressed:

- Early-stage values
- Female capital providers
- Inclusive networking practice

This session is associated with the Forum's Centre for Innovation and Entrepreneurship.



12.30 - 14.00

Hotel Derby - Fluela 1-2-3

institutional/india consumer markets

Catering to India's Consumer Markets

By 2030, the Indian economy will become one of the biggest, most highly connected, middle-class-led consumer markets in the world. What can be learned from India's development model, and how can its lessons be applied to other fast-growth markets?

Dimensions to be addressed:

- Leveraging digital technology
- Shifting working age demographic
- New practices for sustainable growth

This session is associated with the Forum's Future of Consumption in Fast-Growth Consumer Markets project.



Thursday 24 January

12.30 - 14.00

Arabella Hotel Waldhuus - Dischma

intangible assets

Preparing for a Disembodied Economy

More than 80% of the S&P 500's value is attributable to intangible assets such as software, algorithms, business processes or brands. From intellectual property to industrial policy to investment strategies, how is the formation of a "disembodied economy" reshaping public policy priorities?

Dimensions to be addressed:

- Frameworks for protection of intellectual property
- Incentivizing investments into intangibles
- Mitigating "winner takes all" effects



12.30 - 14.00

Morosani Schweizerhof - Arvenstube

strongman politics

Return of the Strongman

According to the Freedom House Index, 2018 marked the 12th consecutive year of decline in political freedom. How are authoritarian forms of governance shifting prospects and pathways of global governance?

Dimensions to be addressed:

- Politicization of business and investment
- Societal cohesion and public discourse
- Succession and election horizons



14.30 - 15.00

Congress Centre - Betazone

betazone/truth

Searching for Truth

As notions of the "truth" are becoming increasingly distorted and disguised, join architect Eyal Weizman to explore how forensic architecture helps tracing down and reconstructing crimes and catastrophes.

This session will be livestreamed on TopLink and the Forum website.



Released under the
Official Information Act

Thursday 24 January

14.30 - 15.00

Congress Centre - Agora

glocalization 4.0

Glocalization 4.0

Local leaders in manufacturing, from Michigan to Mexico to ASEAN, are building new relationships between business, government and civil society to revitalize local areas. How might trends in "glocalization" shift the spirit as well as the geography of production?

This session features case studies from the System Initiative on Shaping the Future of Advanced Manufacturing and Production.

14.30 - 15.30

Congress Centre - Situation Room

crime globalization

Into the Dark: Globalized Crime

One-eighth of global wealth is estimated to be caught in illicit financial activity, sums equally affecting the functioning of the public and private sectors. How can new partnerships help to end those cycles?

Dimensions to be addressed:

- Digital forensics
- Compliance and self-regulation
- Legal measures and sanctions

This session will be available on demand on TopLink and the Forum website later in the day.



14.30 - 15.45

Congress Centre - Jakobshorn

princeton/bio-engineering

The Promise and Progress of Bio-Engineering with Princeton University

From human health to sustainable food, energy and materials, advances in bio-engineering hold the promise to address many global challenges. How can scientists, business leaders and policy-makers realize the full potential of bio-engineering?

Dimensions to be addressed:

- Emerging applications, technology trends and technical hurdles
- Business opportunities and disruptions
- Evolving ethical, regulatory and policy needs

14.30 - 15.45
Congress Centre - xChange

scaleshop/4ir tech

Scaling up Solutions for Supply Chain Traceability

New traceability technologies allow businesses to monitor supply chains in real time and in greater detail than ever before, yet large-scale adoption is complex and expensive. How can technologists, investors and producers partner to boost sustainability through traceability?

15.30 - 16.30
Congress Centre - Aspen 1

business insider/future jobs

New Collar Jobs

Sixty-five per cent of children entering primary school today will graduate into jobs that do not yet exist. What kind of learning and reskilling revolution will be necessary to prepare workers and societies for the "new collar" jobs of the future?

This session will be livestreamed on TopLink and the Forum website. Please arrive 15 minutes early, as the doors will be closed at the scheduled time.



16.00 - 17.00
Congress Centre - Aspen 2

alzheimer's

Alzheimer's: A Global Call for Action

Worldwide, at least 46.8 million people are believed to be living with Alzheimer's disease or other dementia. If breakthroughs are not discovered, this number could exceed 131.5 million by 2050. How can public and private collaboration reinvigorate the R&D pipeline for this tragic illness?

This session is associated with the System Initiative on Shaping the Future of Health and Healthcare.

This session will be livestreamed on TopLink and the Forum website.



Released under the Official Information Act

Thursday 24 January

16.00 - 17.15

Hilton Garden Inn - -

refugee experience 9

A Day in the Life of a Refugee

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16.30 - 17.15

Congress Centre - Betazone

betazone/screening chinoy

Director's Cut: Freedom Fighters

Two-time Academy Award winning film director Sharmeen Obaid Chinoy takes participants behind the scenes of her latest documentary film, Freedom Fighters, an inspiring story of three Pakistani women taking a stand against violence at the hands of men.

This session will be livestreamed on TopLink and the Forum website.



16.30 - 17.30

Congress Centre - Situation Room

financial governance

Resetting Financial Governance

In the wake of the 2007-2008 financial crisis, informal and unorthodox measures like the massive extension of swap lines kept the global banking system afloat. How can leading economies establish a more robust political framework to prevent the next financial crisis?

This session will be available on demand on TopLink and the Forum website later in the day.



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Thursday 24 January

16.30 - 17.30

Congress Centre - Salon

institutional/digital id

Identity in a Digital World

Advances in authentication technologies, from biometrics to blockchain, could be a game-changer for the global movement of people and goods, as well as anti-corruption and poverty-reduction efforts. What governance models can balance privacy and safety concerns in a new world of digital identities?

This session is associated with the Known Traveller Digital Identity project, the Good Digital Identity project, and the Blockchain portfolio of the Centre for the Fourth Industrial Revolution.

This session will be available on demand on TopLink and the Forum website later in the day.



16.30 - 17.45

Congress Centre - xChange

institutional/autonomous vehicles

How Autonomous Vehicles Earn Trust

Thanks to advances in sensor, mapping and machine learning technologies, fully autonomous vehicles have the potential to be significantly safer than human-driven cars. What new infrastructure and mindsets are needed to put self-driving cars on the streets?

Session objectives:

- Reimagine the passenger's journey in an autonomous vehicle world
- Identify new mobility business and design opportunities
- Explore solutions for safe, clean and inclusive autonomous transport

This session is associated with the Autonomous Vehicles Intent Signal project and the Autonomous Vehicles portfolio at the Centre for the Fourth Industrial Revolution.

16.30 - 17.45

Congress Centre - Jakobshorn

institutional/natural climate solutions

Nature to the Rescue

Forests, oceans and wetlands have the potential to remove one-third of the carbon needed to meet climate targets, yet the vast majority of funding is directed to technological solutions. How can the world harness nature's capacity to mitigate climate change?

This session is associated with the System Initiative on Shaping the Future of Environment and Natural Resource Security.

Thursday 24 January

17.00 - 18.00

Congress Centre - Aspen 1

ai global architecture

Setting Rules for the AI Race

Economies worldwide are rolling out ambitious national plans to gain a competitive edge in the development and deployment of artificial intelligence (AI) technologies. What shared governance principles will help ensure that AI is deployed safely and ethically?

This session will be livestreamed on TopLink and the Forum website.



17.30 - 18.30

Congress Centre - Aspen 2

wsj/usa outlook

Outlook for the United States

Political polarization in the United States continues to grow but so does the share of the American public fed up with the left-right divide. How can leaders across the political spectrum find and expand common ground and move forward?

This session was developed in partnership with the Wall Street Journal.

This session will be livestreamed on TopLink and the Forum website.



18.30 - 20.00

Open Forum - Swiss Alpine High School - Auditorium

open forum/price of free

The Price of Free

Join Nobel Peace Prize Laureate Kailash Satyarthi in a special screening of the documentary, The Price of Free, portraying the rescue of 80,000 child factory workers in India.

This session will be followed by a Q&A with Kailash Satyarthi.

Simultaneous interpretation in English and German

This session will be livestreamed on TopLink and the Forum website.



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Official Information Act

Friday 25 January

08.15 - 08.45
Congress Centre - Global Situation Space

meditation 4

Morning Meditation

Meditation is the art of paying attention in the present moment, intentionally and non-judgementally.

Start the day learning and experiencing the benefits of meditation.

09.00 - 09.45
Congress Centre - Salon

quantum computing

Dawn of the Quantum Computing Age

The market for quantum computing is valued at approximately \$5 billion to \$10 billion a year for the next ten years fuelled by industrial activity and investment from large technology companies, start-ups and state actors. How can the development of quantum machines live up to fast-growing expectations?

This session will be available on demand on TopLink and the Forum website later in the day.



09.00 - 10.00
Congress Centre - xChange

institutional/electronics

Ending Electronic Waste

The world is expected to generate over 50 million metric tonnes of electronic waste by 2021 – the equivalent of 150 Empire State Buildings. How can sustainable sourcing, increased recycling and circular design make electronics less wasteful?

This session is associated with the System Initiative on Shaping the Future of Environment and Natural Resource Security.

Released under the
Official Information Act

Friday 25 January

09.00 - 10.15

Hilton Garden Inn - -

refugee experience 10

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09.00 - 10.30

Open Forum - Swiss Alpine High School - Auditorium

open forum/trust in science

Trust in Science?

From climate change denial to vaccine scepticism, public mistrust of established scientific research is growing. How can the scientific world regain its credibility?

Simultaneous interpretation in English and German

This session will be livestreamed on TopLink and the Forum website.



09.15 - 10.00

Congress Centre - Aspen 2

fourth social revolution

Towards a 'Fourth Social Revolution'?

The Fourth Industrial Revolution is projected to unlock \$3.7 trillion in economic value by 2025. How could it also help close the vast income and wealth gaps that opened in the wake of the digital age?

Dimensions to be addressed:

- Alternative taxation models
- Basic income models
- Data ownership

This session will be livestreamed on TopLink and the Forum website.



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Friday 25 January

09.15 - 10.00

Congress Centre - Aspen 1

future of hospitals

An Apple a Day

The costs of poor health could reach 15% of GDP in advanced economies by mid-century, with demand overwhelming what healthcare systems can supply. How can providers be more effective at addressing the social determinants of health before more patients arrive at the hospital door?

This session is associated with the System Initiative on Shaping the Future of Health and Healthcare.

This session will be livestreamed on TopLink and the Forum website.



10.00 - 11.00

Congress Centre - Congress Hall

global economic outlook

Global Economic Outlook

Global growth is projected to remain steady but escalating trade tensions, rising debt levels and little progress in the global fight against climate change present significant downside risks. What challenges and priorities lie ahead for shaping the global economy in 2019?

Simultaneous interpretation in all languages

This session will be livestreamed on TopLink and the Forum website.



10.15 - 11.00

Congress Centre - Salon

what if/genome sequencing

What If: Everyone Had Their Genome Sequenced at Birth?

As the cost of genome sequencing decreases, researchers and clinicians are debating whether all newborns should be sequenced at birth to facilitate a lifetime of personalized medical care. What if everyone had access to their genomic health data?

Join an in-depth discussion that explores the possible, plausible and probable impacts of genome sequencing at birth.

This session will be available on demand on TopLink and the Forum website later in the day.



Released under the
Official Information Act

Friday 25 January

10.15 - 11.15

Congress Centre - xChange

institutional/energy

Enhancing Energy Efficiency

Global energy efficiency slowed down dramatically in 2017 while growth in energy demand doubled. Which measures hold the greatest potential to improve efficiency in the energy, building and mobility sectors while responding to increasing demand from emerging economies?

This session is associated with the System Initiative on Shaping the Future of Energy.

10.30 - 11.15

Congress Centre - Aspen 2

plastics economy

Transforming the Plastics Economy

Although plastics recycling has increased greatly since the 1980s, the total amount of plastic dumped in landfill or polluting the environment is expected to grow to 12 billion metric tonnes by 2050 if current production and consumption trends continue. How can alternative materials, smart regulations and new consumer mindsets transform the plastic economy?

This session will be livestreamed on [TopLink](#) and the [Forum website](#).



13.00 - 15.00

Schatzalp - -

farewell lunch

Farewell Lunch at Schatzalp

Join the farewell buffet lunch at the Schatzalp Hotel, situated in a stunning location high above Davos.

Released under the
Official Information Act

WORLD ECONOMIC FORUM ANNUAL MEETING 2019

Davos-Klosters, Switzerland

Tuesday 22 January – Friday 25 January 2019



COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Agenda ideas for HE David Parker

Attorney-General; Minister of Economic Development, Minister for the Environment and Minister for Trade and Export Growth

The World Economic Forum Annual Meeting gathers 3,000 leaders, including 75 Heads of State/Government, 250 Government Ministers, 1,700 CEOs and Chairmen of the world's biggest companies, Heads of International Organisations, and leaders from academia and civil society. The theme of the meeting in 2019 is: *"Globalisation 4.0: Shaping a Global Architecture in the Age of the Fourth Industrial Revolution."*

A world order founded on common values is shifting to a "multi-conceptual" era with new and competing narratives for how to organise global interactions. At the same time, the Fourth Industrial Revolution is driving innovation at unparalleled speed. Collectively, these transformations are changing the outlook for global cooperation. Can we expect fresh opportunities for humankind? Or will globalization suffer geopolitical, economic and environmental crises that strain multilateral institutions and global governance?

AGENDA PROPOSAL (tentative)

The agenda for the minister would comprise a combination of different types of sessions:

- **Official sessions**
 - o These are on the public programme, open to all participants and to the media. The goal is to discuss important issues and shape the public debate and build public understanding and awareness. Some of them are televised or livestreamed onto the internet where they are watched by millions of viewers.
 - o We would seek to find him at least one speaking role in a relevant session.
 - o The minister can also choose to attend as many official sessions as he likes.
- **Community sessions**
 - o These are open only to invited participants who have a shared interest in a particular issue or idea. Often they centre on a specific project or piece of work that the Forum is leading or supporting.
 - o These are off-the-record and no media is allowed.
- **Bilateral meetings**
 - o With 3,000 of the world's foremost leaders from government, business and academia, the Annual Meeting is a powerful opportunity to arrange private one-on-one meetings with other participants.
 - o The Forum has an online tool that helps participants to arrange these private meetings and to book rooms for them.
- **Third-party sessions**
 - o These are organised by participants themselves, using the opportunity of the meeting to organise their own side events.

Examples of official sessions that might interest the Minister

- Thurs 24th - 9.15 - 10.15 **Forty Years and Counting: How China Is Changing Global Commerce**
Since China launched its opening and reform policies 40 years ago, it has developed a market of over \$1.7 trillion for foreign investment and invested over \$1.2 trillion overseas, sharing the fruits of its development with the world. How will China shape the future of trade and investment?
- Thurs 24th - 9 - 10.15 **Tackling the Risks of Economic Nationalism**
Rising protectionist measures are leading to a slowing of trade growth, which could jeopardize global investment and manufacturing. With economic nationalism on the rise, how can economies avert an escalation of trade disputes?
- Tues 22nd - 8.15 - 9.15 **Mapping the History of Globalization**
Modern globalization evolved through various stages of political, economic and cultural development. What actors and events shaped the architecture of present-day globalization, and what comes next?
- Tues 22nd - 9.45 - 10.45 **Mapping New Value Chains**
Almost sixty percent of today's manufactured exports are unfinished goods passing through global supply chains. How are emerging technological trends and shifting political priorities reshaping the map of regional and global value chains?
- Thurs 24th - 2.30 - 3pm **Glocalization 4.0**
Local leaders in manufacturing, from Michigan to Mexico to ASEAN, are building new relationships between business, government and civil society to revitalize local areas. How might trends in "glocalization" shift the spirit as well as the geography of production?
- Weds 23rd - 4 - 5pm **Making Digital Globalization Inclusive**
Digital flows now exert a larger impact on GDP growth than merchandise trade, making it easier for companies to globalize with less capital-intensive business models, yet also opening new digital divides. How can we ensure that digital globalization is bringing broad-based and inclusive benefits to society?
- Tues 22nd - 8.30 - 9.30 **Shaping A New Normal in Global Trade**
With the multilateral trade system in crisis, the focus of policy-makers has shifted to regional and bilateral agreements. How can regional trade agreements become a driver of progress for international trade?
- Tues 22nd - 8.30 - 9.30 **Who Is Winning in the Tech Arms Race?**
Dual-use technologies such as advanced robotics, bio-engineering and AI are considered the commanding heights of the 21st-century economy. How is the competition for global technology leadership shaping trade, investment and defence governance?
- Weds 23rd - 12.30 - 2pm **Global Value Chains: Race to the Top**
From Made in China 2025 to the African Union's Agenda 2063, emerging economies are designing their development strategies to enter the global economy at higher levels of the value chain. How are leaders leveraging global value chains for inclusive development and improved competitiveness?

Community sessions that might interest the Minister

(Not in draft programme)

- **Smarter, Better, Faster Trade**

In practice, trade transactions require substantial information exchange, documentary authorization and logistical administration backed by sound regulatory frameworks. Now a quiet technological revolution is making these practical, often under-recognized trade processes drastically easier and more accessible. How can facilitative efforts and trade-tech make global commerce easier and fairer?

This is a workshop session for members of the global trade community and is linked to one of the Forum's key trade initiatives, The Global Alliance for Trade Facilitation.

- **Governing Digital Trade: Next Steps**

70-plus countries are working towards a new global framework to reduce barriers to digital trade. How do we ensure a deal is both future-proof and works for the many? A session for global business, government and others, with a particular emphasis on e-commerce players.

- **Environmental Action through Trade**

Trade and economic incentives can contribute to climate and environmental protection. Forum partnerships on climate change, oceans, biodiversity and the circular economy need to harness these incentives to scale up. What steps are needed to create a more sustainable global marketplace?

- **Stewardship Board Meeting on International Trade and Investment (Attend as an observer)**

Will shocks to international trade and investment lead to new commercial realities and political directions? What are the short- and long-term solutions?

The Stewardship Board, comprises around 30 leaders from the public and private sectors, who assume a sense of collective stewardship and engage in dialogue to help the international community set priorities and align efforts across trade and investment.

- **Informal Gathering of World Economic Leaders (IGWEL):**

IGWELs are the highest and most exclusive platform the Forum offers, convening Heads of State, Heads of International Organisations, senior Ministers and global CEOs in an informal, off-the-record conversation in a trusted environment.

IGWEL: The End of Global Trade as We Know It?

The global trading system was developed for a world very different to today's. Since the founding of the World Trade Organization less than one-quarter of a century ago, we have seen sweeping technological, environmental and geo-economic changes and, perhaps most importantly, the overturning of assumptions about economic and political convergence that underlay the post-Cold War era. These trends have brought into question the relevance of the norms, agreements and institutions that govern trade. Notwithstanding a handful of recent trade agreements – the African Continental Free Trade Agreement and the revised NAFTA, EU-Japan, CPTPP and US-Korea Trade Agreements – the outlook for free trade, an established engine of global growth, is uncertain. Is this the end of the multilateral trading system as we know it?

(expected to be Thursday)

(understand this is also for Thursday. MOF has also been invited)

- What rules are needed to ensure trade is free and fair among economically and politically diverse countries? To what extent should trade rules impinge on domestic policies that affect global competition?
- With the very nature of multilateralism under question, how can we ensure smaller states have access to the world's top markets?
- When is it appropriate to use sanctions and trade and investment restrictions as geopolitical tools? How can we separate economic and security issues, especially in technological matters?
- As trade becomes increasingly digital, what is needed to enable data flows while protecting privacy, competition and the tax base?
- How can the global trading system be designed to better take into account the need for jobs and social protection? How can leaders make a case for free trade that addresses domestic political concerns?

Private sessions that might interest the Minister

- **Swiss Government meeting of international trade ministers**

This is an event organised in Davos every year by the Swiss government. It is always on the morning of the last day of Davos (Friday, Jan 25). The government convenes the trade ministers attending the Annual Meeting to discuss global trade priorities and how to make progress on them.

Børge Brende
President

The Hon. Grant Robertson
Minister of Finance
New Zealand Treasury
P.O. Box : PO Box 3724
Wellington 6140
New Zealand

17 October 2018
lifo/pso

Dear Minister,

I am pleased to invite you to the 49th World Economic Forum Annual Meeting. Held under the theme Globalization 4.0: Shaping a Global Architecture in the Age of the Fourth Industrial Revolution, the meeting will take place in Davos-Klosters, Switzerland, from 22 to 25 January 2019.

As demonstrated again at the Annual Meeting last January, there has never been a greater need for a true multistakeholder summit to shape the global agenda at the beginning of the year.

As the Chief Economic Officer of a country embarking on an ambitious reform agenda to justly transition the New Zealand economic to a low carbon future, we welcome you to share your perspectives with our global audience.

On behalf of the 3,000 leaders from government, business and civil society who will take part in the meeting, I look forward to your participation and active engagement. We will work closely with your office over the next months to build a personalized agenda ensuring that your presence serves your interests in an optimal manner.

Yours sincerely,



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Official Information Act

World Economic Forum Annual Meeting 2019 Overview



Davos-Klosters, Switzerland 22-25 January

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Globalization 4.0: Shaping a Global Architecture in the Age of the Fourth Industrial Revolution

Shaping the global, regional and industry agendas at the beginning of 2019 will take place in a context of unprecedented uncertainty, fragility and controversy. In a world preoccupied by crisis management at a moment of transformative change we will use the spirit of Davos to build the future in a constructive, collaborative way.

"Transformation" best describes the geopolitical, economic and environmental outlook globally. We are shifting from a world order based on common values to a "multiconceptual" world shaped by competing narratives seeking to create a new global architecture. We live in a world with new planetary boundaries for its development. We are entering into a Fourth Industrial Revolution shaped by advanced technologies from the physical, digital and biological worlds that combine to create innovations at a speed and scale unparalleled in human history. Collectively, these transformations are changing how individuals, governments and companies relate to each other and the world at large. In short, we are fast approaching a new phase of global cooperation: Globalization 4.0.

But, will the arrival of Globalization 4.0 result in our acknowledging these changes and working together to create new opportunities for humankind? Or will globalization suffer from multiple geopolitical, economic and environmental crises that strain multilateral institutions and hinder efforts to collaborate towards a shared future? Progress in either instance will require a platform that can act as an honest broker among the competing and increasingly conflicting values and ambitions of nations, industries and societies.

As the International Organization for Public-Private Cooperation, the World Economic Forum will focus its convening power, community engagement, insight generation and platform technology to shape a new framework for global cooperation. The 49th World Economic Forum Annual Meeting will focus on the strategic ramifications of Globalization 4.0 and its future impact on global cooperation and the Fourth Industrial Revolution.

The programme in Davos will aim to foster systems leadership and global stewardship while recognizing the actuality of a more complex, "multiconceptual" world. In this regard, the development of the forthcoming Annual Meeting will be based on five working principles:

1. Dialogue is critical and must be multistakeholder-based
2. Globalization must be responsible and responsive to regional and national concerns
3. International coordination must be improved in the absence of multilateral cooperation
4. Addressing the biggest global challenges requires the collaborative efforts of business, government and civil society
5. Global growth must be inclusive and sustainable

Under the rubric of Globalization 4.0, a series of "Global Dialogues" in Davos will focus on the following interrelated areas:

- A *global dialogue on the geopolitics and a "multiconceptual" world* to understand major ongoing changes in international relations and to enable candid and constructive discussion on how to drive future cooperation along with a *global dialogue on peace and reconciliation* to catalyse large-scale, multistakeholder support for diplomatic efforts on key fault lines around the world, especially at a time when strategic geopolitical shifts create the danger of vacuums and/or unilateralism and escalation.
- A *global dialogue on the future of the economy* to review principles for economic and social decision-making that need to be redefined to better reflect the structural changes inherent in the Fourth Industrial Revolution along with a *global dialogue on financial and monetary systems* to jointly shape our monetary and financial systems by not only leveraging new technologies, such as cryptocurrencies and blockchain, but also making the systems more resilient for achieving sustainable growth and long-term societal well-being.
- A *global dialogue on industry systems* that anticipates how the Fourth Industrial Revolution provides opportunities to substantially enhance the availability and delivery of services in the areas of health, energy, communication and transport, among others, along with a *global dialogue on technology policy* to define the principles for new and emerging technologies, such as artificial intelligence and gene editing, to ensure that they are underpinned by the necessary ethical principles and values-based framework.
- A *global dialogue on cybersecurity* to ensure that digital innovation and the technological backbone of the Fourth Industrial Revolution are both secure and trusted along with a *global dialogue on risk resilience* to promote systems thinking to radically improve our collective and integrated management of the key environmental systems (climate, ocean and biosphere) upon which our societies and economies depend.
- A *global dialogue on human capital* to revisit the notion of work substantially changing and to rethink its future and the relevance of human capital along with a *global dialogue on a new societal narrative* to shape a new narrative for societies, moving from a consumption and materialistic fixation to a more idealistic, humanistic focus.
- A *global dialogue on institutional reform* to rethink the global institutional frameworks that emerged in the 20th century and adapt them to ensure they are relevant for the new political, economic and social context for the remainder of the 21st century along with a *global dialogue on economic cooperation* to create a new framework of rules and institutions integrating all aspects of global economic cooperation, including intellectual property, movement of people, competition policies, data protection, exchange rates, fiscal policies, state-owned enterprises and national security.

Recommendations and proposals from the "Global Dialogues" will be integrated into the Forum's 14 System Initiatives, which curate, align and advance the efforts of the most globally relevant and knowledgeable individuals and institutions that are shaping the future.

- *System Initiative on Shaping the Future of Consumption*
- *System Initiative on Shaping the Future of Digital Economy and Society*
- *System Initiative on Shaping the Future of Economic Progress*
- *System Initiative on Shaping the Future of Education, Gender and Work*
- *System Initiative on Shaping the Future of Energy*
- *System Initiative on Shaping the Environment and Natural Resource Security*
- *System Initiative on Shaping the Future of Food Systems*
- *System Initiative on Shaping the Future of Financial and Monetary Systems*
- *System Initiative on Shaping the Future of International Trade and Investment*
- *System Initiative on Shaping the Future of Health and Healthcare*
- *System Initiative on Shaping the Future of Long-term Investing, Infrastructure and Development*
- *System Initiative on Shaping the Future of Information and Entertainment*
- *System Initiative on Shaping the Future of Mobility*
- *System Initiative on Shaping the Future of Production*

Participation in the Annual Meeting is by invitation for the following Forum communities:

- Chief executive officers and chairs of our 1,000 Partner and Member companies actively engaged in the International Business Council, Community of Chairmen, Industry Governors, Regional Business Councils and System Initiative Stewardship Boards
- More than 250 political leaders from the G20 and other countries and heads of international organizations engaged in high-level dialogues facilitated by the Informal Gathering of World Economic Leaders (IGWEL)
- Members of the Forum's Global Future Councils, Expert Network and Global University Leaders Forum collaborating with spiritual and cultural leaders and representatives from major civil society, labour and media organizations
- Technology Pioneers, the Global Shapers Community, the Forum of Young Global Leaders and the Schwab Foundation for Social Entrepreneurship, communities representing a new generation of innovators and entrepreneurs

The Annual Meeting remains the foremost gathering of top leaders from politics, business, civil society and academia to shape global, industry and regional agendas in the context of Globalization 4.0 and the Fourth Industrial Revolution. In the true "Davos Spirit", the aim is to advance these agendas with bold ideas and exciting opportunities to consider in the year ahead.

Prime Minister

MP for Mt Albert

Minister for Arts, Culture & Heritage

Minister for National Security & Intelligence

Minister for Child Poverty Reduction



5 JUN 2018

Professor Klaus Schwab
Founder and Executive Chairman
World Economic Forum
91-93 route de la Capite
CH-1223 Cologny/Geneva
SWITZERLAND

Dear Professor Schwab

Thank you for your letter of 23 March inviting me to the 49th World Economic Forum Annual Meeting.

New Zealand is highly supportive of the World Economic Forum, which continues to serve as a leading platform for the discussion of the most pressing issues of international significance. I have great memories from my engagement with the World Economic Forum at the Young Global Leaders Conference in 2015.

I am pleased to accept your invitation to attend, and hope to contribute to the agenda of next year's Forum. I would welcome the opportunity to offer my perspective on issues of global importance, such as sustainability, well-being and inclusive economic growth. I look forward to working with you to develop a personalised programme for my visit to Davos.

Yours sincerely

A handwritten signature in blue ink, appearing to be 'J. Ardern'.

Rt Hon Jacinda Ardern
PRIME MINISTER

World Economic Forum on ASEAN Overview

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OF THE WORLD

Ha Noi, Viet Nam 11-13 September 2018

ASEAN 4.0: Entrepreneurship and the Fourth Industrial Revolution

The 50th anniversary of ASEAN in 2017 was cause for much celebration. Ten highly diverse countries have navigated five decades of domestic and geopolitical turbulence, economic change and technological disruption to emerge as a strong community of nations.

But looking ahead, the challenges are rising as profound shifts occur at accelerating speed. A broad-based economic recovery is welcome, yet is fuelling income inequality and rising environmental pressures. Geopolitically, we are moving from a unipolar system of governance towards a multipolar and multiconceptual order with precarious friction points. Nation states face new threats to stability and eroding public trust.

Underlying these trends sit the uncertainties of the Fourth Industrial Revolution. Technological change is delivering exciting solutions to persistent problems, yet disrupting jobs and social structures. In ASEAN, the labour force is forecast to expand by 11,000 workers every day for the next 15 years. And yet, industrial robots now outcompete low-skilled manufacturing labour. Artificial intelligence threatens ASEAN's service jobs. Self-driving vehicles are already at work in South-East Asia. How will the region's growing workforce find jobs?

Addressing these issues will call for entrepreneurship. At one level, the region must unleash the entrepreneurial spirit of individuals and SMEs to build new companies and industries. But, just as important, ASEAN must embrace entrepreneurship in the crafting of policy, governance models, geopolitical relationships and new approaches to inclusive growth. In short, there must be entrepreneurship not only in the business interest, but in the public interest too.

Join us in Ha Noi to shape the path forward through ASEAN's transition. During the meeting, you will connect not only with the region's political, business, academic and civil society leaders, but also with a group of 75 handpicked start-ups. This group of early-stage companies represents the very best of ASEAN's dynamism and entrepreneurship.



Meet the Co-Chairs*



Anne-Birgitte Albrechtsen,
Chief Executive Officer,
Plan International,
United Kingdom



Nazir Razak,
Chairman, CIMB
Group Holdings,
Malaysia



Sri Mulyani Indrawati,
Minister of Finance of
Indonesia



Kevin Sneader,
Global Managing
Partner-elect,
McKinsey & Company,
Hong Kong SAR



Kang Kyung-Wha,
Minister of Foreign
Affairs of the
Republic of Korea

* Other Co-Chairs will be confirmed as the programme develops

On the agenda

The meeting will address strategic issues of national and regional significance under three thematic pillars:

Entrepreneurship to craft new approaches to regional and global governance

Debate how the region must respond to fluid geo-economics, shifting trade relationships and new power dynamics to secure peace and prosperity for all. Contribute to shaping a new vision for driving regional integration as the Fourth Industrial Revolution changes the nature of cross-border trade and investment.

Entrepreneurship to drive economic and business dynamism

Understand the drivers of new business models, the shape of emerging economic systems and the requirements for agile governance as digital disruption gives rise to giant threats and exciting opportunities for a new generation of ASEAN leaders.

Entrepreneurship to shape social inclusion

Explore how the Fourth Industrial Revolution can both exacerbate and ameliorate inequality and social fragility. Help shape the forces of change to drive access to better healthcare and education, new infrastructure, financial inclusion and more accountable governance.

Engaging with the systems platform

The World Economic Forum has created a platform to address the world's most pressing issues through a systems approach. This year in ASEAN, the following System Initiatives will feature prominently in the meeting agenda:

Shaping the Future of Digital Economy and Society

The Forum has a broad portfolio of projects, grouped under the Digital ASEAN Initiative, that are collectively helping to build a regional digital economy. Led by a board of governors made up of ASEAN ministers of ICT, Trade and Digital Economy as well as business leaders, this work is focused on issues such as harmonizing the rules for cross-border data flows and integrating e-payment systems, as well as promoting basic internet access and digital literacy. This community will convene at the meeting to push forward the regional work.

Shaping the Future of Education, Gender and Work

The Forum is collaborating with national governments and industry leaders across South-East Asia to conduct a deep-dive study into the Future of Jobs in ASEAN. Based on an extensive survey of the region's most critical business sectors, the study aims to assess the skills that will be needed by the workforce in the future and what must be done today to ensure that education systems are providing the right training. The results of this work will be released at the meeting with a view to crafting new policy responses.

Shaping the Future of International Trade and Investment

Given the onset of deep and far-reaching technological progress, the nature of cross-border trade and economic relationships is changing at dizzying speed. Physical goods are becoming more virtual. Services are becoming more tradeable. E-commerce is empowering SMEs to go international. This emerging landscape demands that the region adopt a new approach to building the ASEAN Economic Community, or risk falling behind in this moment of global reset. The Forum has a task force that is developing new ideas for regional integration, and the latest thinking will be shared at the meeting.

Shaping the Future of Production

Over the past several decades, the ASEAN region has grown into a manufacturing powerhouse, not only serving its domestic markets, but also competing successfully to serve the world. Today, however, technologies such as 3D printing, advanced industrial robots and the internet of things are disrupting global supply chains. The Forum is conducting a large pan-ASEAN research project to suggest ideas on how the region can not only stay competitive, but also build resilience through a pan-regional industrial strategy. The results will be shared at the meeting.

Shaping the Future of Economic Progress

The Forum has developed robust tools for measuring economic competitiveness, the inclusivity of growth and the changing character of risk. Just as important, the Forum runs laboratories and workshops across the region, helping both business and government to address weaknesses and craft new policies. Given the region's youthful character, the work also addresses how to unlock ASEAN's demographic dividend. Updates and the latest research in all these areas will be shared at the meeting.

Shaping the Future of Long-Term Investing, Infrastructure and Development

Given the high rate of economic growth in ASEAN, infrastructure investment is not keeping up. The Forum has several workstreams designed to contribute to reducing the regional infrastructure deficit. Its National Infrastructure Accelerator programmes help identify and address issues preventing projects from being built. And its Sustainable Development Investment Partnership (SDIP) is harnessing the use of blended finance to address difficult risks that make it hard for projects to gain access to funding. All of the communities involved in this work will convene during the meeting.

Shaping the Future of Environment and Natural Resource Security

The economic development of ASEAN exerts a heavy toll in the form of environmental degradation, from deforestation to plastic pollution to water mismanagement. The meeting will examine the biggest risks and threats the region faces to environmental sustainability and explore new ideas for mitigating these risks.

Shaping the Future of Food Security and Agriculture

The New Vision for Agriculture (NVA) is a global initiative of the World Economic Forum to improve food security, environmental sustainability and economic opportunity through a market-based, multistakeholder approach. In ASEAN, the NVA has a partnership with the ASEAN Secretariat called Grow Asia, which runs country programmes in Indonesia, the Philippines, Viet Nam, Cambodia and Myanmar. This work engages key stakeholders – national and local governments; global and local companies; international organizations; civil society and farmer organizations; research groups and academia. At the meeting, Grow Asia will stage a full day of meetings to assess the status of its work and gather input for the year ahead.



Featured industries

Discussions at the meeting will also focus on the future of key sectors in ASEAN, assessing the challenges and opportunities that lie ahead. Among the featured industries will be:

Financial services

Financial institutions taking part in the meeting will explore the economic outlook for the region and how they can play a role in the next phase of ASEAN growth. Topics to be highlighted include financial inclusion and basic access to bank accounts, credit, payments and insurance, the varying financial needs of different generations, infrastructure funding, and the future of the ASEAN Economic Community from a financial services perspective.

Infrastructure and construction

The digitalization of the built environment will revolutionize how we innovate in the provision of urban services and build and deliver the underlying infrastructure and real estate assets. The market for these services in ASEAN is huge. The Forum will facilitate the required multistakeholder dialogue on how to improve the delivery of smart/connected infrastructure and construction to meet the needs of the regional economy. Participants will further define how to transform the ASEAN construction industry's approach to planning, building, maintaining and using social and economic infrastructure.

Oil, gas and energy

ASEAN's energy system is going through an unprecedented transition driven by new technologies, policy shifts and changes in energy demand. The World Economic Forum and the ASEAN Council on Petroleum (ASCOPE) initiated a collaboration in 2017 that explores how the region and its oil and gas industry can prepare for and realize the opportunities stemming from the transition. The meeting provides a chance not only to deepen understanding of how to build an inclusive, affordable, sustainable and secure energy future, but also to support the design and accelerate the development of effective policies, corporate actions and public-private collaboration.

Information technology and electronics

ASEAN has been a critical link in the innovation and production supply chains for the global technology industry. To continue playing this pivotal role, the IT and electronics industries need to keep adapting to changing business models and social expectations. To support ASEAN's continued innovation, discussions at the meeting will focus on the regional dimensions of the IT Skilling Consortium (launched at the Annual Meeting 2018 in Davos) to reflect the industry's support for employment and skilling for workers in the region. Participants will also discuss how to take advantage of key enablers for the IoT-enabled circular economy in the region to support sustainable growth.

Aviation, travel and tourism

ASEAN has become a top destination for investors and multinationals in the travel and tourism sectors. Some of this attractiveness stems from the region's efforts to promote economic integration. But, while the creation of the ASEAN Economic Community has been a success on several counts, much remains to be done to ensure the secure and seamless movement of people. Discussions at the meeting will explore new approaches to the creation of a Known Traveller agreement for ASEAN countries.

Consumer goods and retail

With projected annual growth of more than 5% and a rapidly growing middle class, the ASEAN region will become the fourth-largest economy in the world by 2050. In turn, this will fuel a vibrant consumer market empowered by innovation, technology and new digitally enabled business models. It will also present challenges for society and government to mitigate the risks of a more digitalized market. The Forum has conducted extensive research on how other fast-growing economies are preparing for similar challenges and working to ensure inclusive and sustainable growth. These global insights, along with ASEAN's unique drivers of future consumption, will be discussed at the meeting.



Programme at a glance

Tuesday 11 September	Wednesday 12 September	Thursday 13 September
08.30 - 21.00 Registration	07.00 - 20.00 Registration	
15.30 - 18.30 Community sessions	08.00 - 19.00 Official sessions	08.00 - 14.00 Official sessions
19.00 - 21.00 Welcome reception	19.30 - 22.00 Cultural soirée	14.00 - 14.45 Closing plenary

Meet outstanding ASEAN start-ups

Even a casual observer can see that South-East Asia is a hotbed of entrepreneurship, with young leaders building exciting new enterprises at astonishing speed. These new businesses and social ventures are not only creating tomorrow's corporate champions, but also bringing entirely new approaches to tackling persistent social and environmental challenges. The World Economic Forum is inviting these high-impact start-ups and entrepreneurs from across ASEAN to join the meeting so they can share their innovative thinking and visionary ideas with business and civil society leaders and policy-makers.

They will form a community of ASEAN leaders who can pioneer a generational transformation and unlock the region's potential while addressing basic economic and social needs. Applications are sourced from across the region and carefully evaluated on the basis of criteria such as revenue generation, funding sources and social impact. Selection is by leading experts of the entrepreneurship ecosystem in ASEAN. In addition, Partner companies of the Forum can make nominations, and start-ups can apply to join this community.

Who is taking part?

Institutional Members and Partners – The most influential ASEAN and international corporations

Forum Members – Innovative businesses harnessing technology to drive future growth

Public Figures – Heads of state and government, ministers, public-sector leaders and policy-makers committed to improving the state of ASEAN

Technology Pioneers – Companies developing life-changing technologies with the potential for long-term impact on business and society

Young Global Leaders – Leaders under the age of 40 providing insight into the priorities and expectations of future generations

Civil Society Organizations – Leaders driving social progress from non-governmental, labour and faith-based organizations

Global Shapers – Individuals under the age of 30 selected for their leadership potential

Social Entrepreneurs – Leaders driving social change with innovative business solutions and partnership models

Young Scientists – Exceptional researchers producing groundbreaking work across disciplines

Faculty and Global Future Council Members – Top experts generating insight through thought leadership and interdisciplinary collaboration

Cultural Leaders – Renowned artists challenging assumptions about technology, sharing visions of the future and building bridges on global issues

Media Leaders – Publishers and editors-in-chief, top economic columnists and editors of leading science publications

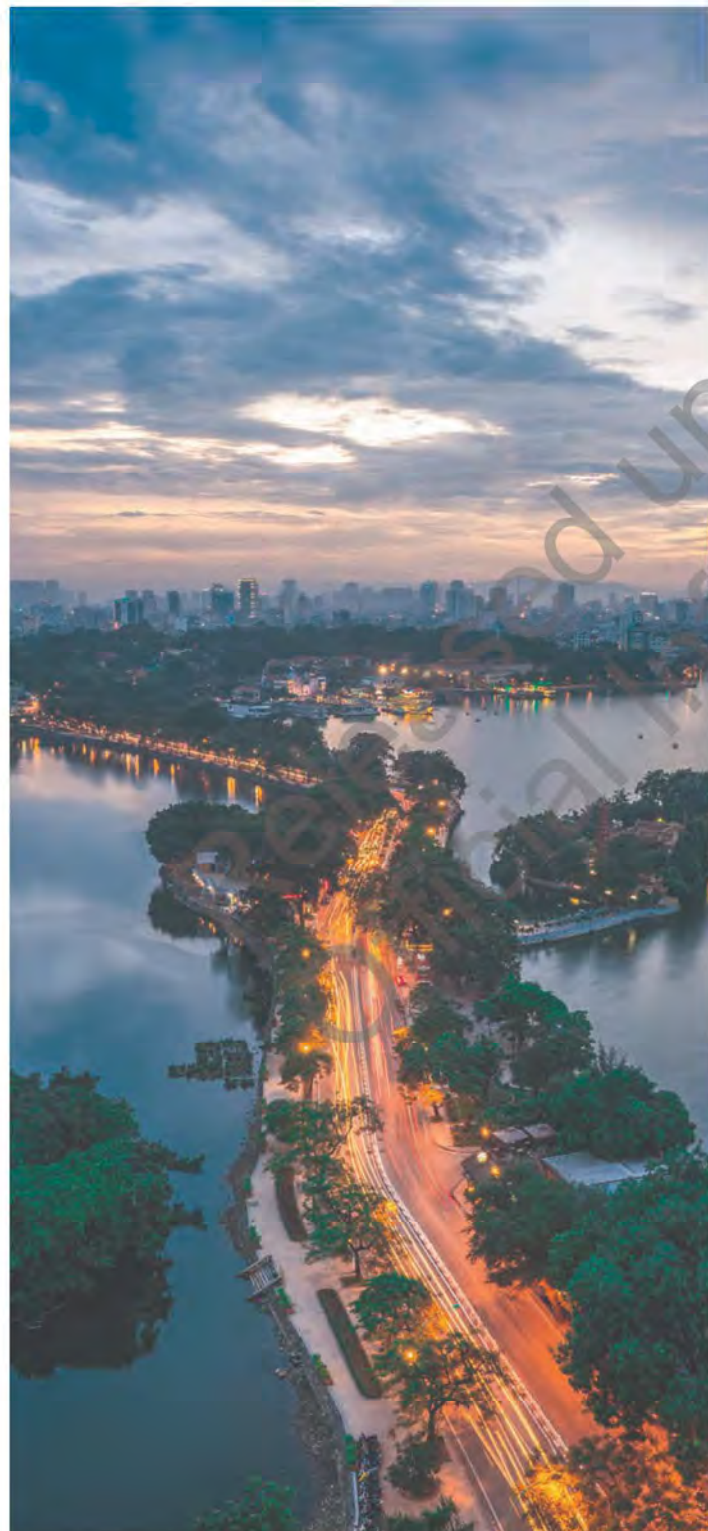


Continue your meeting experience

After the meeting, continue the conversations from Viet Nam via [TopLink](#) and tap into the Transformation Maps, tying issues together through data visualization.

Registration and information

Visit the Forum's online collaboration and interaction platform [TopLink](#) to register for the meeting, contribute to the agenda and receive updates on the programme and participants, and other meeting highlights.



Frequently asked questions

How will the meeting be structured?

The programme will feature innovative formats to generate insight, spark inspiration and drive impact. These formats include plenary and arena sessions, interactive workshops, televised sessions, issue briefings, hubs, a special programme to showcase ASEAN's most dynamic entrepreneurs, and art exhibits.

Where will the meeting take place?

National Convention Center (NCC)
Gate No. 1, Thang Long Avenue, Me Tri,
Tu Liem South, Ha Noi.

What does registration include?

Registration includes access to all sessions, including lunches and dinners.

What is the working language of the meeting?

Most sessions will be held in English. Simultaneous interpretation in Vietnamese, Korean, Japanese and Chinese will be offered in some sessions.

Can my spouse participate in the meeting?

Due to space limitations at the venue, we welcome spouse participation at the welcome reception and cultural soirée. Please contact your Forum engagement manager for more information.

By when do I need to register?

The deadline for registration is 10 August 2018. We strongly recommend that you register as early as possible due to limited availability.

Where will I stay?

PublicisLive, service provider of logistics and key support services to the World Economic Forum, will arrange accommodation for participants who request hotel booking assistance on [TopLink](#).

Please request hotel booking assistance when registering your delegation on [TopLink](#).

Do I need a visa?

The World Economic Forum cannot assist with visa provision. Please check with the Vietnamese embassy or consulate nearest you for visa requirements. You can also find more visa information [here](#).

Where do I find additional information about the programme?

When you register, you will receive access to [TopLink](#), the Forum's online collaboration and interaction platform, where you can find the programme and other details.

Who do I contact for more information?

Please send your enquiry to ASEAN@weforum.org.



COMMITTED TO
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OF THE WORLD

The World Economic Forum, committed to improving the state of the world, is the International Organization for Public-Private Cooperation.

The Forum engages the foremost political, business and other leaders of society to shape global, regional and industry agendas.

Released under the
Official Information Act

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www.weforum.org

Professor Klaus Schwab
Founder and Executive Chairman

Ms Jacinda Ardern
Prime Minister of New Zealand
New Zealand Government
P.O. Box : Private Bag 18041
Wellington 6160
New Zealand

23 March 2018
lifo/arco

Dear Prime Minister,

I am pleased to invite you to the 49th World Economic Forum Annual Meeting, which will take place in Davos-Klosters, Switzerland, from 22 to 25 January 2019.

As demonstrated again at the Annual Meeting last January, there has never been a greater need for a true multistakeholder summit to shape the global agenda at the beginning of the year.

New Zealand is a leader on key global issues, such as indigenous rights, digital innovation, sustainability and fair trade. Your participation in Davos next year will therefore provide the leadership necessary to accelerate collaboration on these issues with a particular focus on the role of business.

On behalf of the 3,000 leaders from government, business and civil society who will take part in the meeting, I look forward to your participation and active engagement. We will work closely with your office over the next months to build a personalized agenda, in view of your evolving priorities.

Yours sincerely,



Børge Brende
President

The Hon. Megan Woods
Minister of Energy and Resources, Greater Christchurch
Regeneration, Research, Science and Innovation
New Zealand Government
New Zealand

8 March 2018
lifo/jcum

Dear Minister,

It is my great pleasure to invite you to the 12th Annual Meeting of the New Champions, which will take place in Tianjin, People's Republic of China, from 18 to 20 September 2018 in close cooperation with the Chinese Government and its National Development and Reform Commission (NDRC).

Convened under the theme Shaping Innovative Societies in the Fourth Industrial Revolution, this foremost global gathering on innovation, science and technology will bring together more than 2,000 government and business leaders, as well as mayors, innovators and start-ups.

Given how central the digital economy is to the trajectories of countries and companies, the meeting will feature an Informal Gathering of World Economic Leaders (agenda enclosed). The discussions will also be informed by China's five-year economic roadmap.

As New Zealand is a crucial trading partner with China and a leader in the adoption of renewable energy technologies, this meeting offers a great platform to bring New Zealand's innovative ideas and solutions to the world stage.

The Forum will work closely with your office to design a special agenda that is tailored to your needs, has a lasting impact and meets your strategic interests. I look forward to welcoming you in Tianjin.

Yours sincerely,



Prime Minister

01 FEB 2017

Professor Klaus Schwab
Founder and Executive Chairman
World Economic Forum
91-93 route de la Capite
CH-1223 Cologny/Geneva
SWITZERLAND

Dear Professor Schwab

Thank you for your invitation to attend the World Economic Forum on ASEAN, which will be held in Phnom Penh, Cambodia, on 10 to 12 May 2017.

Regrettably, prior commitments at the time of the forum prevent me from participating. However, New Zealand strongly values the close economic partnerships it has with ASEAN countries and the ongoing work of the World Economic Forum.

I wish you the best in hosting this important forum, and look forward to hearing the outcomes of your discussions.

Yours sincerely

Rt Hon Bill English
PRIME MINISTER


The Rt Hon. Jacinda Ardern
Prime Minister of New Zealand
New Zealand Government
P.O. Box : Private Bag 18041
Wellington 6160
New Zealand

18 March 2019
ps0


Dear Prime Minister,

On behalf of the entire World Economic Forum family, we send you our deepest condolences for the tragedy that has struck the people of New Zealand and, indeed, the world. The Forum stands behind your call for unity and is proudly touched by the leadership you have demonstrated during this challenging time. Please know that the World Economic Forum, the Forum of Young Global Leaders and we personally are ready to support you and your government's actions to rebuild trust, respect and dialogue.

With our deepest sympathy,



Klaus Schwab
Founder and Executive Chairman



Børge Brende
President



20 FEB 2018

Børge Brende
President
World Economic Forum
91-93 Route de la Capite
CH-1223 Cologny/Geneva
SWITZERLAND

Dear Mr Brende

Thank you for the invitation to participate in the 13th World Economic Forum on Latin America, taking place in São Paulo on 13-15 March.

I regret that I am not able to attend in 2018. New Zealand is very supportive of the work of the World Economic Forum. The Latin American meeting promises to take forward issues in which we have a keen interest, including regional economic integration and how to harness technological change to enhance productivity and well-being for all. I am sure it will be a productive and successful event.

Yours sincerely

Hon David Parker
Minister for Trade and Export Growth

[CC.]

Personal Agenda for

Damien O'Connor

Minister of Trade and Export Growth of New Zealand

Monday 23 May

	Participant	Invited
09:00 - 10:15	Your Strategy Session entitled Tackling Trade Barriers for Recovery (Annual Meeting 2022 Invitation-Only Programme) With red tape and other frictions adding 10%-18% to the cost of trade, what changes are needed to ensure that both emerging and developed economies can deliver a trade-led recovery? Join this session to explore how public-private partnerships can drive improvements in logistics, processes and technology that will be needed to secure a sustainable recovery for all. (Kurpark Village, Mönck)	

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Arrival Date and Time :
Departure Date and Time :
Issue date : 11/04/2022 07:35
Shaun Adam

Personal Agenda for

Damien O'Connor

Minister of Trade and Export Growth of New Zealand

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Personal Agenda for

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09:00 - 10:15 Your Workshop entitled **Food Action Alliance: Strengthening National Food Systems**
(Annual Meeting 2022 Invitation-Only Programme)

Participant

Invited

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Damien O'Connor

Minister of Trade and Export Growth of New Zealand

With rising food prices and disruption to supply chains, staying on track to meet global demand for healthy and nutritious food in ways that are equitable, efficient and environmentally sustainable will require an unprecedented degree of multistakeholder coordination and innovative solutions at scale.

Join food systems leaders from Africa, Asia, Europe and the Americas to explore how they are responding to the current global context and what more can be done to foster joint action through public-private partnerships to build more resilient food systems.
(Waldhuus Hotel, Sertig)

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20:00 - 22:00 Your Dinner entitled **A Digital ASEAN for All** Firestarter Invited
ASEAN's digital transformation has already boosted its internet users by over 10% in just one year and will be critical to reinvigorating growth across the region.

At this dinner, leaders from ASEAN and close partners discuss how the region's digital future can be shaped to benefit all parts of society and deliver its true potential.
(Congress Centre, Parsenn/Pischa)

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Wednesday 25 May

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Personal Agenda for

Damien O'Connor

Minister of Trade and Export Growth of New Zealand

09:30 - 11:00	Your Roundtable entitled Informal Gathering of World Economic Leaders (IGWEL): Preventing a New Recession (Annual Meeting 2022 Invitation-Only Programme) As geopolitical conflict, inflationary pressure and debt concerns mount, economic growth has slowed, leading to fears that a new global recession may be on the horizon.	Participant	Invited
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As geopolitical conflict, inflationary pressure and debt concerns mount, economic growth has slowed, leading to fears that a new global recession may be on the horizon.

What policies and business practices are needed to accelerate growth while putting in place the foundations for a sustainable and resilient economy over the long term?
(Congress Centre, Parsenn)

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Personal Agenda for

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Minister of Trade and Export Growth of New Zealand

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12:00 - 13:30	Your Lunch entitled Trade and Investment Leadership Lunch (Annual Meeting 2022 Invitation-Only Programme) Commercial and industrial policies are higher on the agenda than they have been for decades as businesses and governments reappraise approaches to recovery, security, jobs, supply chain resilience and climate action. This session considers how to balance economic and political goals to advance practical trade and investment reform. On the agenda: - Designing fair and resilient economic policies - Adapting to digital trade and investment - Facilitating flows of goods and services - Enabling sustainable and inclusive commerce (Kurpark Village, Matterhorn)	Contributor	Invited
	s6(b)(ii)		

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Minister of Trade and Export Growth of New Zealand

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13:00 - 14:30 Your Roundtable entitled **Informal Gathering of World Economic Leaders (IGWEL): Halting a Climate Catastrophe**
(Annual Meeting 2022 Invitation-Only Programme)

Participant

Invited

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Personal Agenda for

Damien O'Connor

Minister of Trade and Export Growth of New Zealand

Two years into the Decade of Action, an ambitious climate agenda still has not been realized and geopolitical conflict threatens to hamper efforts further.

What can government and business do to accelerate and scale climate action? Which technologies and nature-based solutions offer the most promise?
(Congress Centre, Pischia)

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Shaun Adam

Personal Agenda for

Megan Woods

Minister of Housing, Energy & Resources, Research, Science & Innovation of New Zealand

Wednesday 25 May

13:00 - 14:30	<p>Your Roundtable entitled Informal Gathering of World Economic Leaders (IGWEL): Halting a Climate Catastrophe (Annual Meeting 2022 Invitation-Only Programme)</p> <p>Two years into the Decade of Action, an ambitious climate agenda still has not been realized and geopolitical conflict threatens to hamper efforts further.</p> <p>What can government and business do to accelerate and scale climate action? Which technologies and nature-based solutions offer the most promise?</p> <p>(Congress Centre, Pischia)</p> <p>s6(b)(ii)</p>	<i>Participant</i> <i>Invited</i>
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Personal Agenda for

Megan Woods

Minister of Housing, Energy & Resources, Research, Science & Innovation of New
Zealand

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Personal Agenda for

Megan Woods

Minister of Housing, Energy & Resources, Research, Science & Innovation of New Zealand

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Shaun Adam

Personal Agenda for

Megan Woods

Minister of Housing, Energy & Resources, Research, Science & Innovation of New Zealand s6(b)(ii)

16:45 - 18:15	<p>Your Roundtable entitled Informal Gathering of World Economic Leaders (IGWEL): Achieving Energy Security (Annual Meeting 2022 Invitation-Only Programme)</p> <p>The Ukraine crisis and the resulting limitations on imports of Russian fuels have disrupted the energy system at a time when price volatility was already roiling markets.</p> <p>How can leaders bolster energy access and security while accelerating the pace of clean energy transition? What is politically and economically feasible?</p> <p>(Congress Centre, Pischia)</p>	Participant	Invited
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Shaun Adam

Personal Agenda for

Nanaia Mahuta

Minister of Foreign Affairs of New Zealand

Tuesday 24 May

17:30 - 18:15 Please arrive at 17:00 for a preparatory discussion for your next session.

Panellist

Invited

Your Stakeholder Dialogue entitled **Human-Centred Trade**

While trade has lifted millions out of poverty, it has also led to labour upheavals, social downgrading and harms to local communities in some contexts.

How can trade policy better serve all sections of society by supporting decent work, human rights and diversity?

*This is a livestreamed session.
(Congress Centre, Ignite)*

s6(b)(ii)

Wednesday 25 May

16:00 - 16:30 Your Issue Briefing entitled **The Power of People: Co-Designing Impact and Inclusion**

Panellist

Invited

Incorporating historically marginalized and under-represented groups in decision-making and co-designing impact has come under the spotlight during the pandemic, as systemic inequalities are brought to light in topics as diverse as technology, food systems and nature.

What inclusion strategies have worked, and how can these examples be replicated at scale to enhance outcomes for the planet and its peoples?

This is a livestreamed session.

(Congress Centre, Forum)

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Personal Agenda for

Nanaia Mahuta

Minister of Foreign Affairs of New Zealand

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		Participant	Invited
16:30 - 18:00	<p>Your Roundtable entitled Informal Gathering of World Economic Leaders (IGWEL): Averting a New Cold War (Annual Meeting 2022 Invitation-Only Programme) As the world stands at the onset of a new geopolitical era with strategic rivalry intensifying, the potential for a new cold war looms.</p> <p>How can leaders prevent the hardening of a divided global landscape and minimize the potential for conflict?</p> <p>(Congress Centre, Parsenn)</p>		

Arrival Date and Time :
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Nanaia Mahuta

Minister of Foreign Affairs of New Zealand

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Shaun Adam

Professor Klaus Schwab
Executive Chair, World Economic Forum
91-93 route de la Capite
CH 1223 Cologny / Geneva
SWITZERLAND

Dear Professor Schwab

Thank you for the invitation to participate in the launch of the World Economic Forum's initiative, *The Great Reset*, and provide closing comments.

I am pleased to see WEF reaching out to its networks and starting a discussion about how we can work together on economic recovery and lay the foundations for a more sustainable and inclusive future. I regret, however, that the pressure of this work in the New Zealand context means I am unable to participate in the launch.

I wish you all the best for this important initiative.

Yours sincerely

Rt Hon Jacinda Ardern
PRIME MINISTER

From: Kate MacDonald <Kate.MacDonald@weforum.org>
Sent: Tuesday, 21 January 2020 11:30 am
To: KIRK, Kristina (ECO)
Subject: RE: change of date and venue for WEF Davos AI regulation session

No problem – hope the visit goes well!

From: KIRK, Kristina (ECO) <Kristina.Kirk@mfat.govt.nz>
Sent: 20 January 2020 14:28
To: Kate MacDonald <Kate.MacDonald@weforum.org>; Alastair Farr <Alastair.Farr@dia.govt.nz>
Cc: CHRISP, Sophie (TND) <Sophie.Chrisp@mfat.govt.nz>; MCISAAC, Ed (TND) <Ed.McIsaac@mfat.govt.nz>; TOLLESTRUP, Julian (ECO) <Julian.Tollestrup@mfat.govt.nz>
Subject: RE: change of date and venue for WEF Davos AI regulation session

[UNCLASSIFIED]

Thanks, Kate. That decision is just fine by us – and thank you for preparing material for David as a contingency.

From: Kate MacDonald [<mailto:Kate.MacDonald@weforum.org>]
Sent: Tuesday, 21 January 2020 11:20 AM
To: Alastair Farr; KIRK, Kristina (ECO)
Cc: CHRISP, Sophie (TND); MCISAAC, Ed (TND); TOLLESTRUP, Julian (ECO)
Subject: RE: change of date and venue for WEF Davos AI regulation session

Hello all,

I have just this minute got the latest update: WEF Geneva have decided to cancel this session. Instead, my boss, Kay Firth-Butterfield, will do some one-on-one bilaterals with people about the project.

I'm really sorry for all the to-ing and fro-ing, but I think the decision by WEF to cancel is a sensible one: there was not enough notice to get the event properly organised.

Thanks – and sorry again for the hassle!
Kate

From: Alastair Farr <Alastair.Farr@dia.govt.nz>
Sent: 20 January 2020 14:11
To: KIRK, Kristina (ECO) <Kristina.Kirk@mfat.govt.nz>; Kate MacDonald <Kate.MacDonald@weforum.org>
Cc: Kate MacDonald <Kate.MacDonald@dia.govt.nz>; CHRISP, Sophie (TND) <Sophie.Chrisp@mfat.govt.nz>; MCISAAC, Ed (TND) <Ed.McIsaac@mfat.govt.nz>; TOLLESTRUP, Julian (ECO) <Julian.Tollestrup@mfat.govt.nz>
Subject: RE: change of date and venue for WEF Davos AI regulation session

Thanks Kristina,

I don't have anything further to hand.

Just copying in Kate's WEF address, as this is her primary address in SF.

Regards

Alastair

From: KIRK, Kristina (ECO) <Kristina.Kirk@mfat.govt.nz>

Sent: Tuesday, 21 January 2020 11:06 AM

To: Alastair Farr <Alastair.Farr@dia.govt.nz>

Cc: Kate MacDonald <Kate.MacDonald@dia.govt.nz>; CHRISP, Sophie (TND) <Sophie.Chrisp@mfat.govt.nz>; MCISAAC, Ed (TND) <Ed.McIsaac@mfat.govt.nz>; TOLLESTRUP, Julian (ECO) <Julian.Tollestrup@mfat.govt.nz>

Subject: FW: change of date and venue for WEF Davos AI regulation session

[UNCLASSIFIED]

Hi Alastair.

I see Kate is SF bound, so I'm forwarding the email below to you too just in case you have any update on the Davos session. Otherwise, we'll await Kate's response.

Kind regards,

Kristina

From: KIRK, Kristina (ECO)

Sent: Tuesday, 21 January 2020 11:03 AM

To: 'Kate MacDonald'

Cc: MCISAAC, Ed (TND); CHRISP, Sophie (TND); TOLLESTRUP, Julian (ECO)

Subject: FW: change of date and venue for WEF Davos AI regulation session

[UNCLASSIFIED]

Hi Kate

Thanks for the notes for David. Sophie forwarded them to the team in Geneva on Thursday – thanks for keeping her and Ed in the loop.

Any update from WEF on date/time/venue/format for session?

Kristina

From: Kate MacDonald [<mailto:Kate.MacDonald@dia.govt.nz>]

Sent: Thursday, 16 January 2020 4:10 PM

To: KIRK, Kristina (ECO)

Cc: MCISAAC, Ed (TND); CHRISP, Sophie (TND); TOLLESTRUP, Julian (ECO)

Subject: RE: change of date and venue for WEF Davos AI regulation session

Hello,

Please find attached notes for the Davos session on AI regulation. I am still waiting for final confirmation from WEF on the time chosen for the event: I've let them know the 7.45 timeslot does not work for New Zealand.

Happy to be contacted for more information – I am here tomorrow, but am travelling back to San Francisco on Saturday evening / Sunday morning, NZ time. I'll have my NZ phone: s9(2)(a)

Thank you,
Kate

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Børge Brende
President
World Economic Forum
91-93 route de la Capite
CH-1223 Colony/Geneva

SWITZERLAND

Dear Mr Brende

Thank you for your invitation of 30 August 2019 inviting me to the 50th World Economic Forum Annual Meeting 2020.

New Zealand is highly supportive of the World Economic Forum, which continues to serve as a key platform for discussing some of the most pressing international issues. I have the privilege of serving as a Trade and Investment Steward for 2019, and valued participation in the 2018 Stewardship Board Meeting for International Trade and Investment. I believe the Forum makes a valuable contribution to shaping policy solutions to strengthen the global multilateral system.

I am pleased to accept your invitation to attend the 2020 Forum. I would welcome the opportunity to share New Zealand's perspectives on important issues such as sustainability, inclusive economic growth and well-being.

Yours sincerely

David Parker
Minister for Trade and Export Growth

The Global Summit on Innovation, Science and Technology

WORLD
ECONOMIC
FORUM

12th Annual Meeting of the New Champions

Shaping Innovative Societies in
the Fourth Industrial Revolution

COMMITTED TO
IMPROVING THE STATE
OF THE WORLD

Tianjin, People's Republic of China 18-20 September 2018

Introduction

The systems that affect our daily lives are undergoing a rapid technological transformation due to the Fourth Industrial Revolution. Our challenge is to make sure that innovation is centred on the current and impending needs of humanity.

The process of technological innovation – invention, commercialization and widespread adoption – enables companies, communities and citizens around the globe to create value in entirely new ways. It also remains the most powerful force for human development, as demonstrated by the doubling of life expectancy in almost every country. However, if the benefits of this ingenuity and effort become concentrated among just a few, social cohesion and public trust will dissipate.

Ensuring that innovation is human-centred requires nurturing an entire ecosystem of innovators, entrepreneurs and decision-makers in business and society, from seed investors and start-up incubators to major commercial platforms. It is in this context that the 12th Annual Meeting of the New Champions will take place under the theme, "Shaping Innovative Societies in the Fourth Industrial Revolution".

"The Fourth Industrial Revolution technologies are truly disruptive – they upend existing ways of sensing, calculating, organizing, acting and delivering."

Klaus Schwab

Founder and Executive Chairman, World Economic Forum

On the Agenda

The Annual Meeting of the New Champions is the foremost global summit on innovation, science and technology, promoting entrepreneurship in the global public interest. This year for the first time, the Annual Meeting of the New Champions will also convene experts and decision-makers in the World Economic Forum's newly launched **Fourth Industrial Revolution Councils** in areas including:

- Artificial intelligence and machine learning
- Internet of things and connected devices
- Blockchain and distributed ledger technology
- Autonomous and urban mobility
- Drones and tomorrow's airspace
- Precision medicine
- Digital trade and cross-border data flows

It will also feature the launch of the World Economic Forum's **Centre for Entrepreneurship and Innovation (UpLink)** as well as activities of the new **Global Centre for Cybersecurity**.

Over 200 working sessions and community activities spread across three days are designed to advance:

- Collaboration with industry leaders promoting emerging technologies, scientists making breakthrough discoveries and policy-makers enabling growth through innovation
- Co-design, testing and refinement of governance protocols and policy frameworks, for instance in the area of data ownership, to maximize the social benefits and minimize the risks of advanced science and technology
- Interaction with over 1,000 start-up companies that have joined UpLink, the world's foremost innovation accelerator dedicated to enabling start-ups to find investors, partners and mentors to drive business growth and job creation while delivering global impact
- Deeper understanding of China's vibrant innovation ecosystem by engaging directly with its pioneering businesses, advanced research centres and most promising start-ups

Programme at a Glance

Monday 17 September	Tuesday 18 September	Wednesday 19 September	Thursday 20 September
	07.30 – 09.00 Community Sessions	07.30 – 09.00 Community Sessions	07.30 – 09.00 Community Sessions
09.00 – 20.00 Registration Open	09.00 – 18.15 Official Programme	09.00 – 18.30 Official Programme	09.00 – 15.00 Official Programme
			15.00 – 15.30 Closing Plenary and Closing Remarks
			15.30 Farewell Reception
19.00 – 22.00 Welcome Receptions Community Dinners	19.00 – 22.00 Cultural Soirée	19.30 – 22.00 Partners and Members Dinners	

Participants

Forum Members – Innovative and dynamic businesses that harness technology-driven disruption to drive future growth

Technology Pioneers – Companies involved in the development of life-changing technologies and have the potential for long-term impact on business and society

Institutional Members and Partners – The largest and most influential multinational corporations represented by their chief executive officers and chief officers of research and development, strategy, technology and innovation

Public Figures – Heads of government and ministers of energy and resources, environment, health, science and technology, and industry, who are committed to improving competitiveness in today's challenging economic climate

Young Global Leaders – A multistakeholder community of young leaders providing insight into the priorities and expectations of future generations

Civil Society and Academic Institutions – Leaders from renowned and innovative non-governmental organizations and leading universities

UpLink Members – selected for their innovation and potential for global impact

Global Shapers – Individuals between 20 to 30 years of age selected for their great potential for future leadership roles in society

Social Entrepreneurs – Leaders of the most innovative business solutions and partnership models driving social change

Young Scientists – Exceptional young researchers from around the world who have produced ground-breaking work in various scientific fields

Global Fourth Industrial Revolution Councils – Leaders from business, government, civil society and academia committed to shaping the governance and application of the most important emerging technologies in the global public interest.

Cultural Leaders – Artists from around the world who challenge assumptions about technology, share visions of the future and build bridges in the dialogue on global issues

Media Leaders – Publishers and editors-in-chief, top economic columnists, and science and technology editors

Registration and Information

Visit our online collaboration platform, TopLink, to register, contribute to the agenda and receive updates on the programme, participants and other meeting highlights.

<https://toplink.weforum.org/event/annual-meeting-new-champions-2018>

For more information, contact NewChampions@weforum.org



Professor Klaus Schwab
Founder and Executive Chairman
World Economic Forum
91-93 route de la Capite
CH-1223 Cologny/Geneva
SWITZERLAND

Dear Professor Schwab

Thank you for your warm letter of congratulations regarding my appointment as Prime Minister and invitation to attend the 48th World Economic Forum Annual meeting in Davos-Klosters.

While I regret that I am not able to attend the 2018 Annual Meeting in January, I look forward to actively participating in future years.

New Zealand remains strongly supportive of the work of the World Economic Forum which continues to make a valuable contribution to the global dialogue on issues of international importance, including for New Zealand and the wider Asia-Pacific region.

Yours sincerely

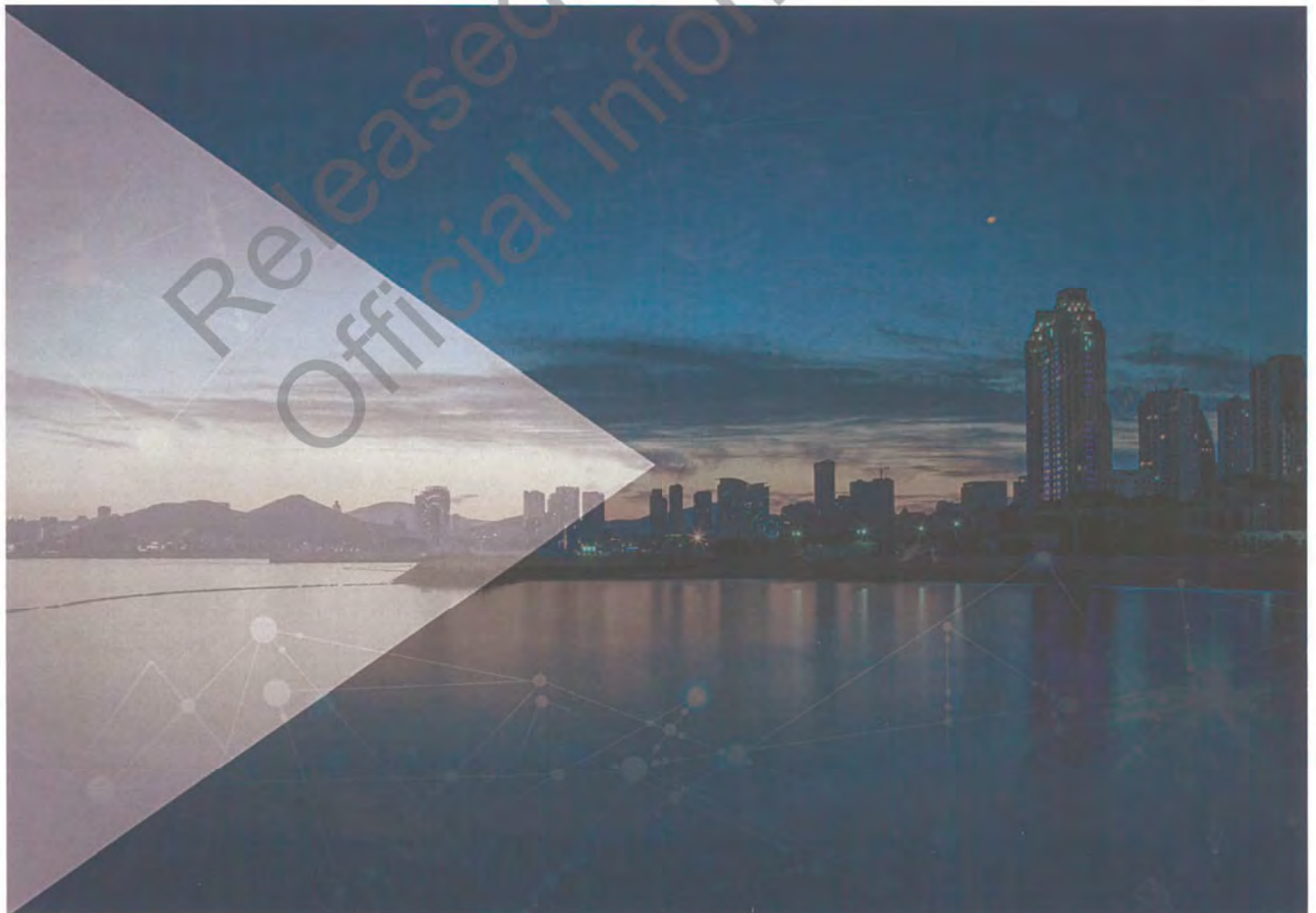
Rt Hon Jacinda Ardern
PRIME MINISTER

The Global Summit on Innovation, Science and Technology

11th Annual Meeting of the New Champions

Achieving Inclusive Growth in
the Fourth Industrial Revolution

Dalian, People's Republic of China 27-29 June 2017



Introduction

The Fourth Industrial Revolution is reshaping the economic, technological and social contexts in which we live. The resulting innovations have the potential to generate new drivers of growth and expand the scope of development, but such changes will not be problem-free. To navigate such changes successfully will require a commitment by all stakeholders to work together to minimize any negative impact and maximize the inclusive effects.

Therefore, the theme of the 11th Annual Meeting of the New Champions is "Achieving Inclusive Growth in the Fourth Industrial Revolution". Our hope is to foster collaboration towards this goal among the nearly 2,000 business leaders, policy-makers and experts who will join us from 27 to 29 June in Dalian, People's Republic of China. In the face of transformative change, a global summit on innovation, entrepreneurship, science and technology has never been as important to help prepare all stakeholders for the future.

The Fourth Industrial Revolution has the potential to empower individuals and communities, as it creates new opportunities for economic, social and personal development. But it also could lead to the marginalization of some groups, exacerbate inequality, create new security risks and undermine human relationships.

Professor Klaus Schwab

Founder and Executive Chairman of the World Economic Forum

On the Agenda

The industry agenda, economic agenda and future agenda form the pillars of the Annual Meeting of the New Champions. The programme is designed to explore the transformations occurring at their intersection that are influenced by the Fourth Industrial Revolution.

Enabling Emerging Technologies

How are greater industry investment, public awareness and policy innovation enabling the growth and uptake of critical technologies?

Preparing for Systems Leadership

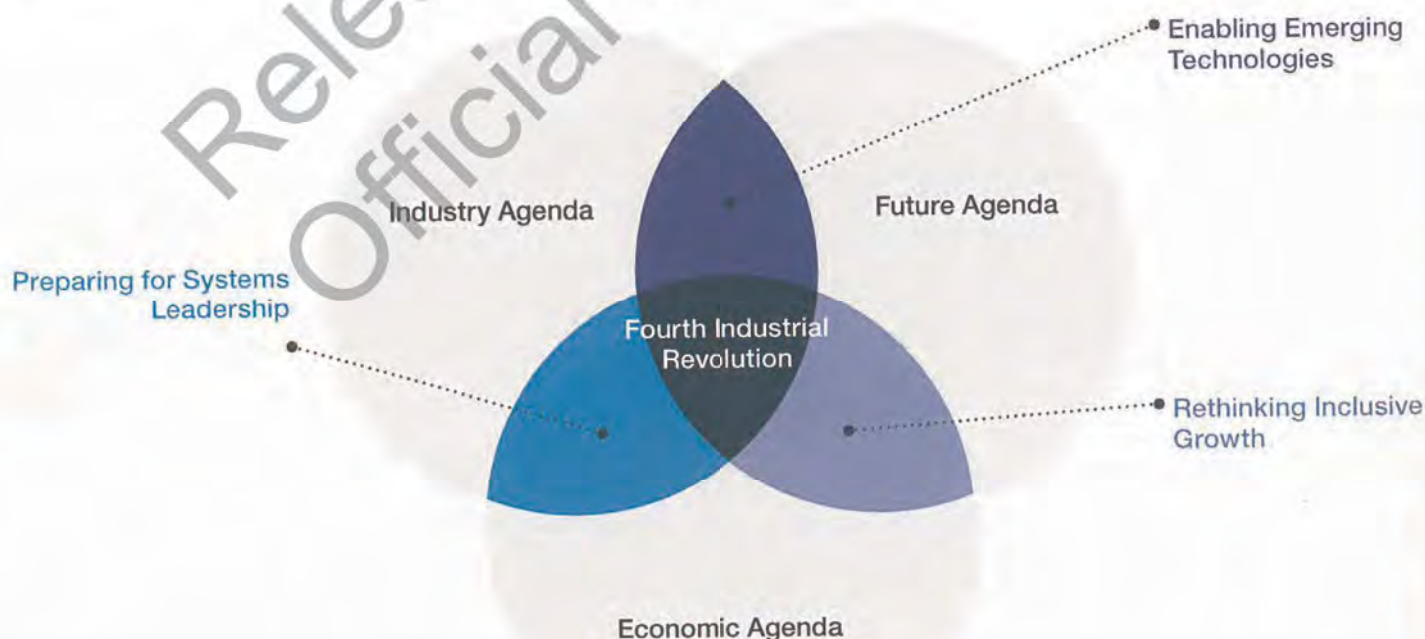
How can leaders anticipate technology tipping points and their systemic impact on business models and value creation?

Rethinking Inclusive Growth

How can business and government work together to respond to potential employment and other distributional effects of the Fourth Industrial Revolution?

Programme Agenda

The 2017 programme focuses on the transformations occurring at the intersection of the industry, economic and future agendas, influenced by the Fourth Industrial Revolution:



Who Is Taking Part?

Forum Members – Innovative and dynamic businesses that harness technology-driven disruption to drive future growth

Technology Pioneers – Companies involved in the development of life-changing technologies and that have the potential for long-term impact on business and society

Institutional Members and Partners – The largest and most influential multinational corporations represented by their chief executive officers and chief officers of research and development, strategy, technology and innovation

Public figures – Heads of government and ministers of energy and resources, environment, health, science and technology, and industry, who are committed to improving competitiveness in today's challenging economic climate

Young Global Leaders – A multistakeholder community of young leaders providing insight into the priorities and expectations of future generations

Civil society organizations – Leaders from renowned and innovative non-governmental, labour and faith-based organizations driving social progress

Global Shapers – Individuals between 20 to 30 years of age selected for their great potential for future leadership roles in society

Social Entrepreneurs – Leaders of the most innovative business solutions and partnership models driving social change

Young Scientists – Exceptional young researchers from around the world that have produced ground-breaking work in different scientific fields

Faculty and Global Future Council members – The world's top experts and Nobel Laureates, who generate insight through their thought leadership and interdisciplinary collaboration

Cultural Leaders – Artists from around the world who challenge assumptions about technology, share visions of the future and build bridges in the dialogue on global issues

Media Leaders – Publishers and editors-in-chief, top economic columnists and science and technology editors



Registration and Information

Visit our online collaboration platform, TopLink, to register, contribute to the agenda and receive updates on the programme, participants and other meeting highlights.

<https://toplink.weforum.org/event/annual-meeting-new-champions-2017>

For more information, contact NewChampions@weforum.org

The World Economic Forum,
committed to improving
the state of the world, is the
International Organization
for Public-Private Cooperation.

The Forum engages the foremost
political, business and other
leaders of society to shape global,
regional and industry agendas.



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Philipp Rösler
Member of the Managing Board

The Hon. Dr Jonathan Coleman
Minister of Health, Sport and Recreation
Ministry of Health of New Zealand
P.O. Box : 5013
Wellington 6144
New Zealand

27 March 2017
ohe/jcum

Dear Minister,

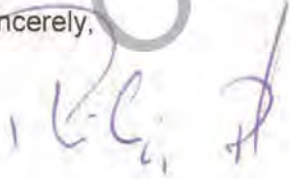
It is my great pleasure to invite you to the Annual Meeting of the New Champions, which will take place in Dalian, People's Republic of China, from 27 to 29 June 2017 in cooperation with the Forum's Chinese Partner, the National Development and Reform Commission (NDRC). The Premier of the People's Republic of China has participated in this meeting each of the last ten years.

The "Summer Davos" offers a unique platform for nearly 2,000 business innovators, research pioneers and policy-makers to identify and shape new inclusive growth and development drivers in the Fourth Industrial Revolution.

To advance the global health agenda and contribute to achieving inclusive growth during the Fourth Industrial Revolution, a robust series of sessions and workshops will be woven through the Annual Meeting of the New Champions programme. These sessions and workshops will focus on topics such as precision medicine, health security and anti-microbial resistance, increasing access to primary care and outcome-based healthcare, non-communicable diseases and the redesign of global frameworks.

The Forum will work closely with your office to design an agenda that is tailored to your needs, has a lasting impact and meets your strategic interests. I look forward to welcoming you in Dalian.

Yours sincerely,



Professor Klaus Schwab
Founder and Executive Chairman
World Economic Forum
91-93 route de la Capite
CH-1223 Cologny/Geneva
SWITZERLAND

Dear Professor Schwab

Thank you for your warm letter of congratulations regarding my appointment as Prime Minister and invitation to attend future World Economic Forum meetings.

While I regret that I am not able to attend the 2017 Annual Meeting in January, I look forward to actively participating in future years.

New Zealand remains strongly supportive of the work of the World Economic Forum which continues to make a valuable contribution to the global dialogue on issues of international importance, including for New Zealand and the wider Asia-Pacific region.

Yours sincerely

Rt Hon Bill English
PRIME MINISTER

Børge Brende
President

The Hon. Nanaia Mahuta
Minister of Foreign Affairs
Ministry of Foreign Affairs and Trade of New Zealand
P.O. Box : Private Bag 18 901
Wellington
New Zealand

19 November 2020
anca/pso

Dear Minister,

It is my honour to invite you to share your perspectives during the Leadership Panel on Responding to the COVID-19 Crisis, which will take place on 25 January from 08.00 to 08.45 CET in the context of the World Economic Forum's Davos Agenda being held virtually from 25 to 29 January 2021.

By convening this top-level gathering at the beginning of 2021, the Forum will build on its 50-year multistakeholder dialogue history and its status as an International Organization for Public-Private Cooperation to provide important signposts in finally overcoming the centennial challenge of COVID-19.

This Leadership Panel will have wide media visibility, while also providing for an opportunity to engage with business leaders from the Forum's 1,000 Partner companies.

I believe your leadership and insight are absolutely essential in this context. As such, the Forum will contact your office to ensure that this engagement is of maximum value to you and New Zealand. I would be grateful to receive your confirmation before 4 December in order to make the appropriate arrangements.

Yours sincerely,



THE GREAT RESET

An unprecedented new global context

The Covid-19 crisis, and the political, economic and social disruptions it has caused, is fundamentally changing the traditional context for decision-making. The inconsistencies, inadequacies and contradictions of multiple systems – from health and financial to energy and education – are more exposed than ever amidst a global context of concern for lives, livelihoods and the planet. Leaders find themselves at a historic crossroads, managing short-term pressures against medium- and long-term uncertainties. There is an urgent need for all global stakeholders to cooperate in simultaneously managing the direct consequences of the crisis, and its second-order effects, while also working together to shape a newly revitalized future system which is more cohesive, more sustainable and more resilient.

An extraordinary opportunity for a “Great Reset”

In parallel to the unprecedented challenges, there is an extraordinary opportunity to rapidly accelerate efforts to improve the state of the world. We want to seize this opportunity, and for this reason are starting **The Great Reset**. As we enter a unique window of opportunity to shape the recovery, this initiative will provide the guidance needed to help determine the future state of global relations, the direction of national economies, the priorities of societies, the nature of business models and the management of our global commons. Drawing from the vision and vast expertise of the leaders engaged across the Forum’s communities, the Great Reset initiative will have the following dimensions:

- Shaping the global economic recovery and a new trajectory of growth
- Redesigning social contracts, skills and jobs for the economy of tomorrow
- Restoring the health of our global commons through the SDGs and the Paris Climate Agreement
- Developing successful, sustainable and resilient business models
- Promoting global cooperation and revitalizing the multilateral system
- Strengthening regional development and cooperation
- Harnessing and disseminating the new technologies of the Fourth Industrial Revolution

The Great Reset Dialogues

In the run-up to the Annual Meeting, the Forum will run a series of virtual “**The Great Reset Dialogues**”. These dialogues are a joint initiative of the **World Economic Forum** and **HRH The Prince of Wales**, and take place on alternate Wednesdays. During these dialogues, various key stakeholders will discuss core dimensions of The Great Reset and chart the path ahead.

The World Economic Forum Annual Meeting 2021

Reflecting already the spirit of The Great Reset, the **Annual Meeting 2021 of the World Economic Forum** will be different. It will be more intimate and interactive with fewer participants. It will be a true “working meeting” devoted to The Great Reset, devoid of any activities that do not serve the meeting’s purpose. It will include all global stakeholders in its deliberations, and, in order to do so, it will be interconnected with a virtual network of over 400 hubs around the world, allowing our 10,000 Global Shapers, the young people, and all layers of society to participate. In view of the importance of this meeting, all of its sessions will be prepared by taskforces working over the next eight months, ensuring that the Annual Meeting serves as a historic mobilization of the global community, and providing an integrated framework of principles and impact-oriented solutions to guide the Great Reset.

Multistakeholder leadership in action

The transformation required cannot be undertaken by governments, business or civil society alone. A partnership of all global stakeholders is needed, including the most knowledgeable experts, the most creative thinkers, and the younger generations – the most important trustees of our common future. Over the past 50 years, we have integrated all stakeholders of global society in the form of purpose-oriented communities and impact-driven platforms. We presently curate around 40 high-level communities, across all major industries, regions and global issues. This includes those at the forefront of driving the vision and collaboration required for the Great Reset:

- **Industry Action Groups**, which bring the CEOs within each of our 18 different industry sectors together on a regular basis to discuss what actions should be envisioned to foster the vitality of the sector in a rapidly changing world. They may be joined, whenever relevant, by their political counterparts.
- **Regional Action Groups**, which bring the key public and private decision makers of a region or a country together on a regular basis to shape ideas and policies for regional or national development.
- **Special Communities**, such as the International Business Council, Community of Chairpersons, Family Business Community, Global University Leaders Forum, International Media Council, Young Global Leaders, Global Shapers, Social Entrepreneurs, which bring together the foremost leaders in their field to drive impact in service of the Forum's mission.
- **Solutions Platforms**, which bring the most relevant and knowledgeable public and private sector leaders together regularly to advance collective intelligence and solutions for specific cross-industry, environmental, food security, trade, technology policy and socio-economic challenges.
- **Covid-19 Action Platform**, which brings all our partners, political leaders and international organizations together on a weekly basis to discuss best practices for addressing the impact of the coronavirus. As the situation evolves, the focus of this platform will be broadened to serve as an ongoing platform for a global dialogue between business, political leaders, and others on emerging issues of current relevance.

An unparalleled platform for creating, shaping and delivering collaborative solutions

The World Economic Forum has developed a reputation as a trusted platform for informed collaboration and cooperation between all stakeholders – reinforced by a track record of success over five decades. The Forum now offers its experience in building purpose-driven communities in service of the extraordinary challenge and opportunity the world faces for a "Great Reset". The Forum provides an unparalleled platform for creating, shaping and delivering collaborative solutions for the future through its:

1. Status as the International Organization for Public-Private Cooperation

As a not-for-profit foundation, our impartial and independent orientation allows us to fully serve our mission in the global interest. We partner with governments, international organizations and business, and we engage civil society and youth in all aspects of our work. Our members include 1,000 leading global companies from all sectors and geographies, working together to shape new economic opportunity and address social and environmental agendas through innovation.

2. Hub for cutting-edge ideas, expertise and knowledge resources tools

The Forum helps create solutions by connecting the dots, understanding system-level challenges, by being future-oriented, and by permanently exploring, learning and adapting and helping our constituents do the same. This is enabled by a range of strong relationships and communities: the world's leading universities, national research organizations, think tanks, Global Future Councils and a network of the world's foremost experts (over 5,000) covering all issue domains. Our proprietary knowledge tools, such as our transformation maps, indices and surveys are also critical assets in supporting informed decision-making.

3. Leadership in enabling stakeholder capitalism and delivering solutions to global challenges

The Forum focuses on addressing the foremost global, regional and industry issues within the context of a holistic system that serves society through stakeholder capitalism. Starting with the stakeholder concept 50 years ago, the Forum has been at the forefront of supporting business in serving society and providing impetus for governments to look beyond short-term growth towards competitiveness, social mobility, equality and sustainability. The activities of the Forum across a range of global challenges have had a proven positive impact on hundreds of millions of lives.

4. Authority in shaping and leveraging the Fourth Industrial Revolution

The Forum has been a pioneer in conceptualizing the impact that this revolution will have on economies, societies, the environment and business models - helping shape the development and application of these emerging technologies for the benefit of humanity. The Forum's global 4IR network supports countries and industries in harnessing and disseminating the most promising technologies.

5. Reach and connection to the broader public across generations and geographies

The Forum is the International Organization with the largest number of followers (over 22 million) across social media channels. This is complemented by the 20 million weekly viewers of the Forum's videos, as well as the 4 million weekly readers of the Forum's Agenda blog. The Forum's digital platforms – TopLink (for community interaction) and UpLink (for crowd sourcing ideas and scaling impact) – enhance connection between leaders and experts across global and grassroots organizations. Our community of Global Shapers, youth leaders under the age of 30, are currently represented by over 450 hubs in cities around the world.

On behalf of the members Forum's Board of Trustees, which consists of the heads of international organizations, government and business leaders, and representatives from academia and civil society (see list below), we invite all global stakeholders to join these efforts and bring their vision and capabilities to delivering the Great Reset called for by these extraordinary times. The Board of Trustees are: Mukesh D. Ambani, Marc Benio, Peter Brabeck-Letmathe, Mark Carney, Laurence D. Fink, Chrystia Freeland, Orit

Gadiesh, Kristalina Georgieva, Fabiola Gianotti, Al Gore, Herman Gref, Angel Gurría, André Hoffmann, Christine Lagarde, Jack Ma, Yo-Yo Ma, Peter Maurer, Luis Moreno, Patrice Motsepe, H.M. Queen Rania Al Abdullah, L. Rafael Reif, David M. Rubenstein, Mark Schneider, Klaus Schwab, Tharman Shanmugaratnam, Jim Staben, Feike Sijbesma, Heizo Takenaka, Min Zhu.

Released under the
Official Information Act

Professor Klaus Schwab
Founder and Executive Chairman

The Rt Hon. Jacinda Ardern
Prime Minister of New Zealand
New Zealand Government
P.O. Box : Private Bag 18041
Wellington 6160
New Zealand

27 May 2020

Dear Prime Minister,

I would like formally to invite you to join the launch of a major global initiative: The Great Reset, developed in partnership with HRH The Prince of Wales.

To seize the current window of opportunity, this initiative will outline policy levers and transformations that are necessary to ensure our systems are recalibrated in a post COVID-19 recovery context towards a future which is more equitable, inclusive, sustainable and resilient.

This launch, representing an unprecedented global and multi-stakeholder Call to Action, will take place as a high-level virtual session on Wednesday, 3 June (14.30-15.45 CEST). The session will be on the record.

Since you are at the forefront of future-oriented thought leadership, it would be highly appreciated if you would bring your perspectives to the closing of this session.

A concept note will follow shortly.

Thank you for your kind consideration of this invitation.

Yours sincerely,





Achieving a long-term vision and short-term plan for global trade and investment

1 - The state of trade and investment in 2018

(The following is an informal reflection of community input, intended to prompt debate, not a comprehensive analysis)

The second decade of the 21st century has seen disenchantment with government spill over into mistrust of globalization, particularly in the west. This has been prompted by stagnating incomes, caused largely by automation, slower productivity growth and austere social welfare programs. Fear of terrorism and competition for jobs has heightened concerns about migration, furthering mistrust of foreign relations.

Despite growth in trade since the financial crisis and practical progress in facilitating the physical and administrative movement of goods, a prolonged lack of visible progress in multilateral negotiations has given credibility to the bicycle theory of trade policymaking – move too slowly and the system falls over. Without a convincing positive narrative to support it, trade governance, particularly multilateral, is at risk.

The WTO process has produced only narrow successes of late, for example disciplining farm export subsidies in 2015. Nonetheless, at the organisation's latest ministerial, in 2017, groups of around 70 countries began talks on digital trade and investment facilitation. These are seen as practical topics by the business community and hopes are high for progress, at least on e-commerce.

However, more immediately, the United States has imposed a series of tariffs: safeguards on solar cells and modules and washing machines; tariffs on steel and aluminium from multiple countries, including close allies Canada and the EU, justified on national security grounds; and a further set of tariffs on around 250 billion USD of Chinese goods motivated by concerns about China's technology transfer, intellectual property and innovation practices. Targeted economies have retaliated and been met with threats of further tariffs, not least in the automotive sector. The OECD has forecast a potential hit to global GDP of 0.8% by 2021.

In addition, the US is blocking appointments to the WTO's Appellate Body, such that by late 2019 its membership will fall below the required number to rule on cases.

The political energy activated by these actions has led to some swift deal making. NAFTA has morphed into USMCA, KORUS has been revised and US talks are planned with Japan, the EU and the UK. Beyond the US, the remaining TPP 11 countries welcomed into force the revised CPTPP, while the EU and Japan concluded the EU-Japan Economic Partnership Agreement. African countries are moving to implement the Continental Free Trade Area and RCEP talks continue between ASEAN nations and major partners.

On the investment front, criticism of the Investor-State Dispute Settlement system has led to discussions at the United Nations Commission on International Trade Law (UNCITRAL). Reform proposals attempt to address concerns around the consistency of rulings, the independence and impartiality of arbitrators, appointment mechanisms and the cost and duration of proceedings.

The US's Foreign Investment Risk Review Modernization Act (FIRRMA) has tightened national security screening of investment into the United States. Several other economies are bringing in similar tightening. Sectors identified as sensitive in FIRRMA overlap significantly with those prioritised by China's Made in China 2025 program. Explicit sanctions have been stiffened on several countries, notably Russia and Iran. The US's withdrawal from the Joint Comprehensive Plan of Action (the Iran nuclear deal) and its re-imposition of sanctions on Iran have led to action by the EU to protect European companies trading with Iran.

These developments have resulted in great uncertainty among the business community. Strong trade growth seen at the beginning of the year has tailed off and foreign investment has shrunk, notably among developed countries.

Continuing uncertainty about the future of the UK's trade, investment and regulatory stance following the Brexit referendum, adds to the complexity for those active in the region.

Calls and Proposals for Reform

The recent G20 Leaders' Communiqué called for reform of the WTO and the trade system. As of late 2018 several governmental proposals had been made public. These cover both the process of developing and applying trade governance frameworks and the substance of how trade rules should evolve.

On process, key ideas include:

Information and Deliberation – Increase the availability of information about countries' trade-relevant policies and practices, by incentivizing notification and instructing the WTO secretariat to gather information. Strengthen the Trade Policy Review Mechanism and the role of the WTO as a deliberating forum, to help countries discuss and understand the challenges of trade cooperation.

Dispute Settlement – Provide for mediation of specific concerns outside of the judicial setting. Streamline adjudicative proceedings and address capacity and independence concerns, potentially by increasing the number of Appellate Body members and limiting them to one term. Clarify rules to avoid judicial overreach.

Development and Differential Treatment – Recognize that the long-term objective is the full implementation of agreements by all parties. Link implementation obligations to capacity to fulfil them, with differentiated categories of need based on evidence.

Plurilateralism and Incrementalism – Allow willing groups of countries to advance with commitments where they reach agreement. These would ideally be open plurilaterals, with benefits applied on a most-favoured-nation basis. Incremental adjustments to the WTO rulebook should be encouraged at the council and committee level.

On the substance of trade governance, prominent ideas can be grouped as follows:

Development and Sustainability – Prepare a negotiating agenda targeted at achieving the Sustainable Development Goals. Include outstanding issues from the Doha round, including agricultural support, and others important to Least Developed Countries and MSMEs.

Subsidies and Competition – Broaden definitions of public bodies to adequately capture market-distorting support. Expand lists of prohibited or prejudicial subsidies to include matters such as unlimited guarantees or dual pricing.

Technology Transfer and Digital Trade – Reinforce national treatment obligations and address restrictive treatment of foreign investors, e.g. joint venture requirements. Limit unclear and discretionary administrative review and licensing processes and discipline local procurement requirements. Remove unjustified barriers to digital trade and provide a secure online environment free of source code disclosure requirements.

Beyond the governmental proposals, several multi-stakeholder groups have developed or are developing ideas. Examples can be seen from the E15 Initiative, convened by the International Centre for Trade and Sustainable Development and the World Economic Forum, the Bertelsmann Stiftung and the Forum's Global Future Council. Many such ideas extend beyond the traditional scope of trade and investment policy to cover additional policy areas critical to maintaining business and public support for the international trade and investment architecture. Many rely also on a stronger role for soft-law and best-endavour commitments in trade governance.

Regulatory Coherence & Competition – Many of the inter-country differences which affect the efficiency of global value chains are not intentionally or directly discriminatory. They may be simply unclear, bespoke or not informed by good practices allowing business to operate cross-border. While respecting and celebrating national differences and sovereign policy space, there is ample opportunity for greater international information sharing and coordination. One example is in competition policy, which poses new challenges to national regulators in the fast-moving digital environment, yet is crucial to delivering competitive, well-functioning markets.

Taxation – To maintain popular support for international commerce, governments need to demonstrate that tax burdens are applied fairly. In line with OECD Base Erosion and Profit Shifting measures, transfer pricing systems could be reviewed, and tax audit and collection capabilities improved where needed. Further, serious discussion is needed on determining where value arises in digital value chains.

Climate Change and the Environment – Trade ranks perhaps unfairly high in the public imagination as a culprit for climate change. Nonetheless responses to this critical global challenge can come in the form of low-carbon trade zones, with aligned procurement, tax and incentive rules. Flexibility for environmental subsidies and R&D may be helpful too. In addition, corporate and consumer power can be harnessed through enhanced traceability.

The current crisis of confidence in trade and investment requires careful diplomacy to navigate short-term disagreements. More importantly, it calls for trust, shared visions and values for how to live and work together in the long term.

Looking Further Ahead

II - 2018 Contributions by the World Economic Forum Trade and Investment Community

In 2018 the Stewardship Board gave the following mandate to the community:

Global Trade Agenda

- Explore policy options regarding trade effects on employment, the interface between market based and state-oriented development models and the changing technology landscape program in support of the SDGs.

Global Alliance for Trade Facilitation

- Launch border reform projects in additional countries.
- Prepare for long-term impact demonstration and sustainability of financing

Sustainable Investment

- Structure a practical sustainable investment facilitation program in support of the SDG's

Digital Trade

- Assist development of best-practice e-commerce policies
- Bolster the development of norms for cross-border data flows

Global Value Chains

- Catalyse thinking and partnerships for inclusive and sustainable GVC policies, including on taxation, labour and environmental issues.

A summary of progress follows:

Global Trade Agenda

Main Outputs in 2018

Through its Global Future Council the community produced early briefings on the need for new trade rules to accommodate the technology race between nations with different economic systems, and on the difficulties at the WTO Appellate Body.

Business insight calls were held among corporate trade leads across various sectors of the economy, trade programming was intensified at Forum regional summits, and Ambassadors were convened to informally explore the way forward.

Opportunity for 2019

Responding to the G20's call for international trade reforms, the Forum community could, through convening a broad range of informed and interested stakeholders, deliver a blueprint for trade policy and governance reform.

Building on the World Economic Forum's experience in co-delivering the E15 Initiative, this would assemble the best thinking, subject it to thorough peer and community review, and assemble a roadmap for action.

Progressing from the E15 model, this would go beyond qualitative policy guidance to assemble evidence of need. It would emphasise a much stronger element of government engagement, ensuring that outcomes are broadly supported, relevant and implementable.

Global Alliance for Trade Facilitation

The Global Alliance for Trade Facilitation helps developing and least developed countries implement trade facilitation reforms. It brings trading businesses together with governments to identify trade bottlenecks. It then helps design and deploy targeted reforms to deliver commercially quantifiable results.

The initiative benefits from funding from the governments of the United States, Canada, the United Kingdom, Australia, Germany and Denmark. 240 companies are engaged, providing over 3.5 million USD of in-kind contributions.

Main Outputs in 2018

- Nine projects are being implemented:

- Brazil: Modernizing licensing procedures
- Colombia: Risk management for food and drugs
- Colombia: Automotive facilitation good practices
- Kenya: Risk-based pre-arrival customs processes
- Ghana: Risk-based pre-arrival customs processes
- Sri Lanka: Facilitating multi-country consolidation
- Morocco: Agri-food import/export optimization
- Vietnam: Introducing a customs bond system
- Zambia: Improving customs agent processes

- Twelve projects are in development or scoping: Argentina, Dominican Republic, Bangladesh, Costa Rica, Guatemala, Honduras, Jordan, India, Malawi, Nigeria, Tunisia, Vanuatu

- First results have been demonstrated. Improved risk management has led to a 23% reduction in foodstuff inspections at the Colombian border, allowing faster release and more focus on high-risk items.

- Total Transport and Logistics Costs (TTLC) assessments of the direct and indirect costs of trade have been applied in Nigeria, India and Colombia. The assessments help diagnose constraints to trade and measure any reductions in time and cost resulting from reforms.

- The Alliance helps with the exchange of trade facilitation experience and best practices between public and private sector actors and works to increase engagement with targeted stakeholders such as women traders and technology providers. These interactions directly inform the design and implementation of Alliance projects. E.g.:

- Annual Conference of the Organization of Women in International Trade
- First National Trade Facilitation Committee (NTFC) Forum in Addis Ababa
- Private sector working group of the Alliance
- Forum's Annual Meeting, Latin America Summit, ASEAN Summit and Sustainable Development Impact Summit
- Bespoke training on trade facilitation

Planned outputs for 2019

- Continued project development and implementation.
- Demonstration and evaluation of results and impact.
- Further roll-out and refinement of TTLC assessments
- Exploring new technology solutions to trade bottlenecks and their practical applicability.

Digital Trade

Digital trade activities at the Forum support the development of policy frameworks and practical actions to maximize the benefits of digitally-enabled trade while meeting societal preferences. Divergent national responses to these questions can create cross-border regulatory complexity and hinder policy objectives. The work covers ecommerce, data flows and trade tech. Public and private experts contribute to shaping best practices and piloting application to test theories on impact.

Main Outputs in 2018

- E-commerce

E-commerce businesses and independent experts collaborated to produce a series of policy briefings covering digital payments, small package logistics, e-transactions and paperless trading.

Multiple public-private workshops were held with local stakeholders in Kenya, Vietnam, Tianjin, Bahrain, Colombia and Brazil, as well as Europe and the US, to explore the applicability of these recommendations to regional settings and plurilateral negotiations.

Deeper efforts have started in the Pacific Alliance region (with the InterAmerican Development Bank), in Africa (with UNCTAD) and in Papua New Guinea (with Australian support) to convene communities of interest, prioritize needs and build capacity for cross-border e-commerce reform.

- Data Flows

Dialogue continued at the Forum's major events, as well as leading trade and technology governance gatherings, on the best principles and mechanisms to enable cross-border data sharing. The dialogue built on a preliminary community output on a multitrack approach to governing data localization and data flows.

- TradeTech

A small leadership community has been built of tech innovators proposing solutions to radically transform the informational and physical flows of trade. Together with the InterAmerican Development Bank the group has begun to offer ideas and support to Argentina's development of its trade single window, including on the value of blockchain elements. Additional work has begun on assessing the impact of transformative technologies.

Planned Outputs for 2019

- Trade-Related Policy Digital Readiness

Building on data flows and global value chain dialogues, provide multi-stakeholder viewpoints on how to update competition, tax and other policy areas to match the growth in cross-border digital commerce.

- Ecommerce Facilitation Piloting

Conduct capacity-building and reform-piloting initiatives in one or more countries (e.g. Papua New Guinea) and across several ecommerce issues (e.g. Digital Payments) to accelerate improvements and feed back into intergovernmental discussion.

- TradeTech

Explore the integration of innovative technology in trade facilitation solutions. Additionally, start work on adapting trade systems for the growth of 3D printing.

Sustainable Investment Facilitation

This initiative focuses on the facilitation of foreign direct investment (FDI) which makes a maximum contribution to the productivity, society, environment and governance of the host economy.

It parallels the joint statement discussions on investment facilitation at the WTO, providing multi-stakeholder input to these while piloting public-private reforms in select countries and capturing lessons learnt. The sectoral focus is initially on agriculture and food processing.

Financial support is provided by the Governments of Denmark and the Netherlands.

Main Outputs in 2018

- Regional Workshops

A series of workshops were held in regional settings to discuss challenges and priorities with investors, developing country Investment Promotion Agencies and other officials.

Examples:

- APEC Sustainable and Inclusive Investment, Port Moresby

- UNESCAP Asia-Pacific FDI Network, Bangkok

- WAIPA World Investment Conference, Xiamen

- UNCTAD World Investment Forum, Geneva

- World Economic Forum on ASEAN, Hanoi

- Sustainable Development Impact Summit, New York

- CUHK Asia FDI Forum, Hong Kong

- Further presentations and discussions held at B20, OECD, UNCITRAL, WTO

Planned Outputs for 2019

- In-Country Collaboration Catalysis

Specific sustainable investment challenges at the country level will be tackled through a public-private facilitative collaboration approach. The effort will test proposals emerging from the WTO investment facilitation discussions.

Global Value Chains

The Global Value Chains (GVC) Platform brings together policymakers, businesses, researchers and civil society organizations concerned with making GVCs work for sustainable and inclusive development. This requires a better understanding of how flanking policies, like services, tax, competition, intellectual property and investment affect value chains and international commerce. Given the complexity and evolution of GVCs, policymaking has not kept pace. The GVC Platform helps ensure that evidence-based policies are designed and implemented to maximise the potential benefits of GVCs.

Main Outputs in 2018

- GVC Policy Series

The GVC Policy Series consists of white papers written and reviewed by our community on competition, environment, gender, investment, regulatory coherence, services and tax.

- GVC Policy Convening

Workshops brought together experts and stakeholders across the different policy elements allowing for discussion across topic silos.

- SME and Developing Country Value Capture

Together with the International Trade Centre the Forum arranged research, interviews, a workshop and a policy paper on the theme of "No Such Thing as a Commodity". The focus was on how small and medium-sized enterprises (SMEs) and developing countries can better differentiate their products, earn higher margins and gain more value along the chain.

Planned Outputs for 2019

- GVC Policy Series

Additional topics of interest to the community will be explored – for instance intellectual property or labour.

- Dialogue on Tax and Globalization

Public reaction to tax scandals and perceived difficulties in maintaining tax fairness in a digital world has prompted a rethink of tax strategies and what it means to pay a fair share. The Dialogue will help business and government think through long-term, sustainable approaches to tax.

- Collaborative Trade Scorecard

Building upon the now outdated Global Enabling Trade Report, a new, light-touch scorecard could aim to capture a broader set of policy areas relevant to achieving inclusive and sustainable trade. This quantitative, evidence-based framework would support qualitative policy guidance.

III Input to Steering Board Discussion

To maintain and improve the contribution international trade and investment can make to national and global priorities, progress is needed both in resolving immediate tensions and in establishing shared a shared vision for inclusive international commerce.

Stewardship Board members are invited to consider how to cooperate and advance on both these priorities, suggesting also how the multi-stakeholder community of the Forum can contribute.

A suggested 2019 community mandate for consideration includes:

1. Deliver a blueprint for trade and investment governance reform for long-term and short-term priorities.

2. Assemble qualitative and quantitative evidence to help progress on a reform agenda.

3. Demonstrate meaningful trade facilitation improvements through the Global Alliance.

4. Pilot ecommerce and sustainable investment facilitation reform efforts and share experience with WTO joint-statement initiatives.

This is subject to Steering Board input and securing sufficient funding.

Released under the
Official Information Act

The Hon. Murray McCully
Minister of Foreign Affairs
Ministry of Foreign Affairs
and Trade of New Zealand
P.O. Box : Private Bag 18 901
Wellington
New Zealand

16 February 2017
ohe/jcum

Dear Minister,

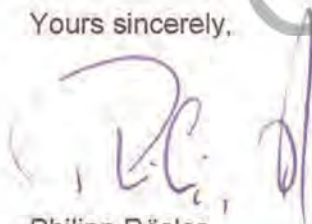
It is with great pleasure that we invite you to take part in the World Economic Forum on ASEAN, which will be held in Phnom Penh, Cambodia, on 10 to 12 May 2017. This meeting, held in close collaboration with the Royal Government of Cambodia, will bring heads of state and ministers from across Asia-Pacific together with senior decision-makers from industry and leading figures from academia and civil society. As the international organization for public-private cooperation, the Forum's objective is to advance cooperative efforts and decision-making to accelerate sustainable socio-economic development.

The meeting is being organized under the theme "Youth, Technology and Growth: Securing ASEAN's Demographic and Digital Dividends". The region has a young population. How can this expanding workforce be engaged in ways that build the brightest future for the region? Just as important, the Fourth Industrial Revolution is bringing sweeping change to ASEAN and rewriting traditional development models. How should the region navigate this new context?

Given the deep political and economic relationship between New Zealand and the region, and the prominent role your country can play in further advancing ASEAN's investments in its future, we highly anticipate your participation.

The Forum will work closely with your office to develop a customized agenda for you that is designed to capitalize on your experience and expertise and to help leaders deliver change in the region. We look forward to welcoming you in Cambodia.

Yours sincerely,



Philipp Rösler
Member of the Managing Board



Justin Wood
Head of Asia-Pacific
Member of the Executive Committee